

**MINUTES**  
**5<sup>TH</sup> ANNUAL MEETING**  
**EEA and Norway Grants 2014-2021**

**Kutná Hora, 30 November 2022**

**LIST OF PARTICIPANTS**

Institution	Name
Ministry of Foreign Affairs, Norway	JOHANSEN Torill
Ministry of Foreign Affairs, Norway	KLEVEN Birgit
Royal Norwegian Embassy in Prague	H.E. RØNNEBERG Victor Conrad
Royal Norwegian Embassy in Prague	VATNE Per Øystein
Royal Norwegian Embassy in Prague	ENGLUND Terje
Royal Norwegian Embassy in Prague	GANICKÁ Helena
Royal Norwegian Embassy in Prague	HARVIK-WRIGHT Eira Cornelia
Icelandic Embassy in Berlin	ÁGÚSTSSON Ágúst Már
Mission of Liechtenstein to the EU	BRUNHART Alina
Liechtenstein Embassy in Vienna	LÁNYI Attila
Honorary consulate of Liechtenstein in the CR	HERMAN Daniel
Financial Mechanism Office	KLØVE Eva
Financial Mechanism Office	FELLNER Dimitra
Financial Mechanism Office	MATKÓ Márton
Ministry of Foreign Affairs, CR	HOMOLOVÁ Naděžda
Ministry of Foreign Affairs, CR	STIEGLER Theresa-Sophie
Ministry of Finance – NFP	MATYÁŠOVÁ Zuzana
Ministry of Finance – NFP-CFA1	SOVOVÁ Šárka
Ministry of Finance – NFP-CFA2	GASSENBAUEROVÁ Martina
Ministry of Finance – NFP-CFA1	BAYEROVÁ Radana
Ministry of Finance – NFP-CFA1	SULŽENKO Petr
Ministry of Finance – NFP-CFA1	TOUŠOVÁ Monika
Ministry of Finance – CA	KURTIŠ Josef
Ministry of Finance – CA	KRÁLOVÁ Barbora
Ministry of Finance – AA	PROKOP Michal

## OPENING / ADOPTION OF THE AGENDA

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The Annual Meeting was opened by the Head of the National Focal Point, **Ms Zuzana Matyášová**, who chaired the meeting. She welcomed all the participants in Kutná Hora and expressed her hope that three projects visited yesterday showed that EEA and Norway Grants implemented in the Czech Republic (CR) are beneficial and running quite smoothly. She stressed that despite some difficulties, all the programmes are running rather smoothly or with only slight delays, the commitment rate in programmes is more than 90 % with only three open calls still not closed in the programme CZ-ENVIRONMENT. She also introduced all participants of the Annual Meeting and thanked for all work, effort and cooperation.

From the Donors' side the Annual Meeting was opened by the Deputy Director of the Section for Central Europe and the EEA/Norway Grants of the Norwegian Ministry of Foreign Affairs, **Ms Torill Johansen**, who co-chaired the meeting. She appreciated a lot of progress in the implementation of the Grants during the past year despite continued challenging factors in the CR and globally. She also noted that the CR welcomed a high number of Ukrainian refugees and Donors reacted on these new circumstances by number of flexibility measures for all the Beneficiary States. She acknowledged that the NFP has continued very good management of the Grants, trying to find flexible and tangible solutions. She stressed that this is very important with only 1,5 years left for implementation. She encouraged the NFP to promote and show the results of the Grants both on a national level but also towards an international audience from other Beneficiary states and from the Donor states.

Short opening speech was also presented by **Mr Ágúst Már Ágústsson**, the Deputy Head of Mission at the Icelandic Embassy in Berlin, followed by introductory remarks of the representative of Liechtenstein, **Ms Alina Brunhart** and concluded with the opening remarks of the Ambassador of Norway in the Czech Republic, **H.E. Mr Victor Conrad Rønneberg**. Mr Ágústsson congratulated to the level of commitment and status of implementation of the Grants and encouraged the NFP to utilize the flexibility offered by the Donors. He also appreciated the projects seen and the publicity effort of the NFP. Ms Brunhart explained that as the CR is one of the priority countries for Liechtenstein, she is accompanied by Honorary Consul Mr Daniel Herman and Mr Attila Lányi from the Liechtenstein Embassy in Vienna to learn more about the Grants. She also appreciated a good cooperation and commended on well-advanced programme implementation, but reminded to work on reducing administrative burden whenever possible. H.E. Mr Rønneberg appreciated the work done during the Czech Presidency of the Council of the EU and was very impressed with the Czech response to Russia's war against Ukraine. He explained that he was positively surprised that the EEA and Norway Grants are so well known and appreciated by both Czech and Norwegian side, which means they are very successful.

The Agenda of the 5<sup>th</sup> Annual Meeting was approved without any comments.

## DRAFT STRATEGIC REPORT 2021 – including horizontal concerns, Management and Control System issues, Irregularities etc.

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**Ms Matyášová** introduced that the Fifth Strategic Report with the reporting period 1 September 2021 – 31 August 2022 was submitted to the FMO on 27 September 2022 and it contained standard information and chapters. Based on the Donors' requirement it also included a separate chapter related to the horizontal concern of Roma inclusion and empowerment in the respective programmes. In connection with that **Ms Martina Gassenbauerová**, Head of the Centre for Foreign Assistance – Implementation, Monitoring and Evaluation Unit, added brief information about the Roma Roundtable organized in May 2022 in close cooperation with the FMO and showed a short video from the event. **Ms Matyášová** also informed that with the newly approved version of the Civil Service Act some changes in the organizational structure of the Ministry of Finance will take place (entering into force

in January 2023). She explained that the NFP/POs will stay in the current section, but the Certifying Authority will be shifted under the same section of the Ministry of Finance. The Audit Authority will still stay in the different section. She assured that the separation of functions would be ensured on the level of different Departments' Directors. There will be also some modifications in the names of departments and sections. She added that the FMO was already informed on the working level and also via official e-mail as these changes would require the amendment of the Memorandum of Understanding (Annex A).

**Ms Johansen** summed up that the submitted Strategic Report was very comprehensive as it gave a very good overview and accurate picture of the implementation of the Grants in the Czech Republic and fulfilled all the relevant criteria for Strategic Reports. She recalled that so far, 20 irregularities have been reported and she encouraged maintaining a systematic and constructive approach in handling of them. She also reminded of the Grants with zero-tolerance approach towards corruption and thanked to the Certifying and Audit Authorities for their good cooperation. She added that the Donors appreciated more realistic forecasting and asked to continue to prepare realistic disbursement forecasts.

Ms Johansen also thanked the NFP and POs for their support during monitoring missions commissioned by the FMO as well as for the up-dated evaluation plan. She welcomed the cross-cutting evaluations as well as summary evaluation, but she urged to be mindful of the timing, especially for evaluation of CZ-RESEARCH which is planned for the first quarter of 2025. She recommended that all evaluations could be completed by the end of 2024 so they can be submitted in the FPRs in April 2025. Ms Johansen appreciated the reporting on the horizontal concern of Roma inclusion and empowerment and congratulated the successful organization of the Roma Roundtable. She added that it could be viewed as a good model for organizing future roundtables. She encouraged close monitoring of Roma projects, especially that with difficulties reaching the April 2024 deadline.

At the end, she added that the Donors and FMO will react on the organizational changes at the Ministry of Finance later after the meeting.

Finally, the Fifth Strategic Report was approved by the Donors.

## **STATUS OF PROGRAMMES**

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**Ms Gassenbauerová** presented the progress in the programmes, their main risks and examples of approved projects (attachment No. 1a). The presentation was supported by the table summing up the statistical data about the projects in all programmes (attachment No. 1b). Discussion was held programme by programme.

### CZ-RESEARCH

Following the presentation **Ms Johansen** was very pleased that all projects are in implementation and running without any major issues. She commended the Kappa team for their professional work as PO, in particular relating to Open Access to research results and data. She also appreciated the bilateral cooperation within the programme and asked if the high inflation might negatively affect the finalisation of the projects in the CZ-RESEARCH programme?

**Ms Gassenbauerová** replied that according to the PO the inflation would not be a problem for research projects.

### CZ-EDUCATION

Following the presentation **Ms Johansen** congratulated on completing all thirteen calls. However, she mentioned challenges in reporting the Roma indicators. Ms Johansen highlighted supported projects that directly contribute to enhanced knowledge on Czech-Norwegian history (the Noráci project) and promotion of the Nordic languages in the Czech Republic.

**Ms Brunhart** thanked for very good cooperation in the CZ-EDUCATION programme and was pleased that the implementation is well advanced. She asked if the increasing flight tickets have any negative effects on mobility projects.

**Ms Gassenbauerová** explained that the increased prices are covered from contingencies or from own sources. She assured that this would not negatively affect the outcome of the projects.

#### CZ-HEALTH

Following the presentation **Ms Johansen** thanked for very interesting project examples and congratulated on the award-winning antibiotic resistance prevention campaign under PDP2. She commended the PO and the Programme Partner for the initiative to host the excellent 2<sup>nd</sup> Network Meeting for Children's and Adolescents' Health in Prague in September 2022 – it was reported as very successful and exemplary in organization.

#### CZ-CULTURE

Within the presentation, **Ms Gassenbauerová** explained that increase in prices resulting in higher level of co-financing and delays in building works due to repeated tenders endangered the implementation of three projects out of 16 in cultural heritage – they are under very close monitoring of both the PO and the NFP.

**Ms Johansen** thanked for more in-depth information related to PDP “Lety” and appreciated the active role of the PO in its coordination and encouraged the NFP and PO to keep all efforts to mitigate the risks that projects will not be implemented in time. As concerned three most endangered projects, she supported the PO in applying flexibility to best secure the achievement of results planned and ensure additional funds from other sources.

**Ms Eva Kløve**, the Head of the Priority Sectors Unit at the FMO, suggested that the PO would help the Promoters with the procurement processes to avoid further delays.

**Ms Gassenbauerová** explained that this is not an issue of ability to prepare tenders, but of changed conditions and increasing prices on the market that lead to repeating the procurement.

**Mr Márton Matkó**, the Senior Sector Officer for Culture and Social Affairs at the FMO, explained that this programme set-up and its implementation is exemplary across the Grants. He appreciated how the NFP and PO are dealing with risks and advised to use also out-of-box solutions.

**Ms Matyášová** assured that the NFP would do the maximum to avoid any incompleteness of the projects and explained that the cooperation and communication with the Ministry of Culture is crucial.

#### CZ-GOVERNANCE

Following the presentation **Ms Johansen** was glad to see that the programme has caught up the initial delays and asked about the administration of this rather small programme.

**Ms Gassenbauerová** explained that the amount of administrative work is quite the same for small and big programmes, the only difference is in monitoring of different number of approved projects. She also added that for smaller programmes it is more difficult to report fulfilment of indicators on programme level. **Ms Šárka Sovová**, Head of the Centre for Foreign Assistance – Preparation and Coordination Unit, added that the NFP would prefer bigger programmes. On the other hand, merging programmes such as CZ-HUMAN RIGHTS was difficult especially in preparatory phase.

**Ms Matyášová** concluded that the launch of the Public Governance Review by OECD in spring next year is a historic moment for the Czech Republic and it might create a lot of attention.

#### CZ-ENVIRONMENT

Following the presentation **Ms Johansen** acknowledged the PO's good cooperation with the DPP and the FMO and appreciated its actions to speed up the programme implementation. She advised to focus on finalizing the open calls and selection process and appreciated the flexibility to reallocate funds within the programme.

### CZ-HUMAN RIGHTS

Following the presentation **Ms Johansen** appreciated the good progress in this complex programme, congratulated on finalizing all selections in the calls and commended on the active and flexible approach related to shifts within outcomes. She pointed out the risk of high inflation and tight time schedule, especially for the Centre of Roma and Sinti in Prague.

**Ms Gassenbauerová** replied that the Ministry of Culture is actively involved in finding solutions as they are responsible for additional financial resources. **Ms Kløve** offered support of the FMO to the NFP in this matter.

### CZ-JUSTICE

Following the presentation **Ms Johansen** commended a good progress in the programme and appreciated the cooperation of the PO with the Directorate of Norwegian Correctional Services (KDI) and the Council of Europe and the acceleration of the bilateral cooperation in the programme.

### CZ-HOME AFFAIRS

Following the presentation **Ms Johansen** appreciated the progress in the programme – all projects are finally in implementation. She thanked the NFP for facilitating and actively participating in the external evaluation of the programme, where the results were satisfactory.

**Ms Eva Kløve** presented the development in the programmes that are in the direct responsibility of the FMO (attachment No. 2a). The presentation was supported by the overview of projects with the Czech Republic (attachment No. 2b).

Following the presentation **Ms Matyášová** thanked for this overview.

## BILATERAL COOPERATION

**Mr Petr Sulženko**, Centre for Foreign Assistance – Preparation and Coordination Unit, and **Ms Martina Gassenbauerová**, Centre for Foreign Assistance – Implementation, Monitoring and Evaluation Unit had a presentation about the bilateral cooperation under the Grants focused on operation of the JCBF, 4<sup>th</sup> Open Call and plans for increase of its allocation, current status of approved initiatives and progress in bilateral ambitions under the programmes (attachment No. 3 – part I and part II).

Following the presentation **Ms Johansen** commended on an excellent progress and results within the Bilateral Fund and reminded that compared to projects under programmes there is one more year for implementation within the BF.

**Mr Ágústsson** added that he received a positive feedback from Iceland on the progress and cooperation under the Bilateral Fund, he appreciated that the NFP streamlined the administrative process but urged still to try to lower the administrative burden for these small grants.

**Ms Brunhart** added that she is very pleased how the JCBF is working and that also the student exchanges have again taken place this year. She appreciated the efforts to reduce the administrative burden.

## COMMUNICATON AND PUBLICITY

**Ms Radana Bayerová**, the NFP communication officer, briefly summarized the NFP's communication and publicity activities done in 2022 and plans for 2023 (attachment No. 4).

**Ms Helena Ganická**, the Royal Norwegian Embassy in Prague, appreciated a very good cooperation with the NFP and explained that in future the Royal Norwegian Embassy would also like to focus on online campaigns, in addition to various events for public and other communication activities. **Ms Eira Cornelia Harvik-Wright**, the Royal Norwegian Embassy in Prague, added that the Embassy has recently experienced a rapid increase of followers on Instagram. **Mr Terje Englund**, the Royal Norwegian

Embassy in Prague, completed that traditional media still play a fundamental role and that the Embassy will continue its focus on them. **H.E. Mr Rønneberg** pointed out that it is not necessary to give out many promotional gifts, especially those made of plastic.

**Ms Johansen** thanked the NFP for their very good work in communication and recommended the NFP to produce and publish project stories on the website and share them with the press and the FMO. She mentioned that this would help bring visibility to the impact of the Grants in the Czech Republic and also in the Donor states. But she pointed out that it is important to communicate also the results of the programmes as a whole and the two main goals of the EEA and Norway Grants.

**Ms Matyášová** agreed that the publicity is an important task, but she explained that it is very challenging to communicate it to the public using “friendly” language instead of the terminology used under the Grants.

## MISCELLANEOUS

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**Ms Gassenbauerová** explained the situation related to the possible reallocations between the programmes. The NFP would like to reallocate the unspent funds from programmes to the projects with construction works where the prices are significantly increased (especially in CZ-CULTURE programme). But due to the change of the exchange rate CZK/EUR the funds available in programmes will be utilized by these exchange rate losses. The only available amount is ca 30 000 EUR in CZ-RESEARCH, but this amount is too low to be administratively feasible to reallocate it. Ms Gassenbauerová added that the NFP will closely monitor the possible savings from the running calls under the CZ-ENVIRONMENT programme and if any, it will propose their utilization.

**Ms Johansen** pointed out that although there is a deadline for reallocation between programmes (30 April 2023), there is no deadline for reallocation to the Bilateral Fund and she offered this as an option for utilization of unspent funds.

## CONCLUSIONS AND CLOSING REMARKS

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**Ms Matyášová** summed up the conclusions of the 5<sup>th</sup> Annual Meeting:

- the Donors approved the Fifth Strategic Report,
- the NFP flagged the main risks for the implementation of the EEA and Norway Grants 2014-2021 in the Czech Republic – the NFP will do the best to mitigate these risks and will up-date the Donors and the FMO regularly.

At the end, Ms Matyášová also thanked for a smooth meeting and fruitful and constructive discussions.

**Ms Johansen** thanked for a well-prepared Annual Meeting, informative presentations and also interesting projects visits. She appreciated the dedication and efforts of the Czech authorities towards the implementation of the Grants and commended on the progress of implementation of the programmes in the Czech Republic. She reminded again that there are only 15 months left for the implementation and offered a full support of the FMO, Embassies and the Donors. Finally, she mentioned that the negotiations about the new Financial Mechanisms have just started between the Donors and the EU and it is important to gather lessons learned for it.

## ATTACHMENTS

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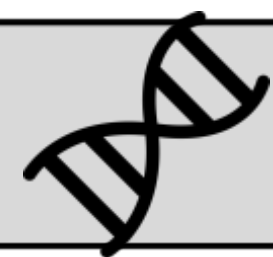
- 1a) Presentation “Progress of the Programmes and Risk Assessment”
- 1b) Table “PRG status”
- 2a) Presentation “Programmes managed by the FMO”
- 2b) List “Overview of projects with the Czech Republic”
- 3) Presentation “Bilateral cooperation” (part I + part II)
- 4) Presentation “Publicity activities”

Iceland  
Liechtenstein  
Norway grants

Norway  
grants

# Progress of the Programmes and Risk Assessment

## EEA and Norway Grants 2014 – 2021 in the Czech Republic



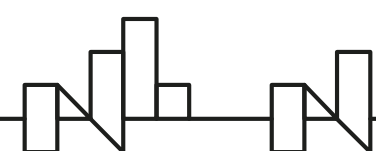
# Research

**Call** – all 25 projects under implementation, bilateral research activities ongoing, online consultations and on site visits of projects realized, project will last maximum April 2024.

***Help to Ukrainian researchers*** – addressing already approved projects to engage Ukrainian researchers as additional staff – despite of interest not possible to finance from Norway funds due to the obligations in Guideline for research programmes

## **ACTUAL RISK**

- ***Financial problems at promoters/partners due to obligatory co-financing, especially in case of lower grant rates (granted to private subjects, e.g.) and due to the inflation*** – PO clearly monitors via consultations with project promoters during monitoring visits, flexibility in using unspent funds from previous periods or resulting from savings







# Research – project examples

- Project **DWARF** - Drinking Water Readiness for the Future

**Project promoter: Biologické centrum AV ČR**

Norwegian Institute of Bioeconomy Research (NIBIO)

Norwegian Institute for Water Research **VIDEO:**

Drikkevannskonsult – B. Eikebrokk

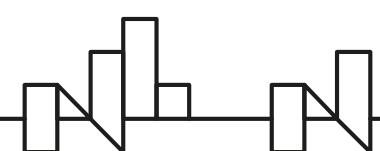
Oslo Metropolitan University

Grant: 1,454 mil. EUR

[https://www.youtube.com/watch?v=zE\\_GG9zZ3MI](https://www.youtube.com/watch?v=zE_GG9zZ3MI)

*Project collecting historical data for water quality in the catchments of studied drinking water treatment plants, realize pilot experiment of flotation technology at drinking water treatment plant Studená to test its ability to remove increased concentrations of dissolved organic matter.*

*Foam of removed organic matter*





# Research – project examples

- **TO01000345 - [Forests4Society](#)** Forest functions in the past, present and future – what can society expect from forests under climate change?

**Promoter: Ústav výzkumu globální změny AV ČR, v. v. i.**

Norwegian University of Life Sciences

Vojenské lesy a statky ČR, s.p.

Výzkumný ústav lesního hospodářství a myslivosti, v. v. i.

Mendelova univerzita v Brně

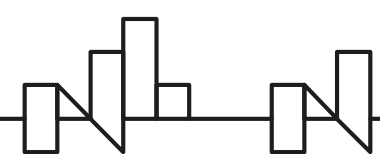
**Grant: 1 463 209 EUR**

The project deals with the ability of managed forests to provide ecosystem functions in future conditions characterized by higher drought and heatwaves occurrence – wood production (incl. carbon storage) and climate change mitigation (regulation of landscape energy and water balance) in the Czech Rep. and Norway. The goals will be reached by use of: timelines, climate models for predictions (till 2050); remote sensing and validation of its outputs with detailed field measurements both in long-term research plots and forests managed by VLS and Glommen-Mjøsen.

*The Czech device for measuring tree growth*



*Soil humidity measuring device*





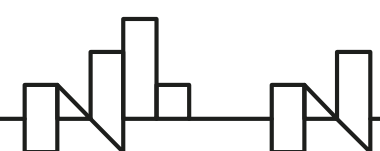
# Education

## CALLS:

- **1<sup>st</sup> round** – all mobility projects and one VET project are finished and most of final reports approved
- **2<sup>nd</sup> round** – most of projects are finished and final reports are submitted and checked by PO, small part of projects under realization (extended projects due to the COVID)
- **3<sup>rd</sup> round** – all one-year projects (11) are finished and final reports submitted, all two-year projects (20) under implementation
- **4<sup>th</sup> round** – all 13 selected projects started implementation in August 2022.

## RISKS

- ***Promoters and partners may not undertake physical mobilities / participate in events due to the COVID-19 pandemic and Ukrainian war***– PO communicates with promoters – project modifications, postponement of activities, 2 projects of school cooperation withdrew from the grant (capacity reasons of small Norwegian basic school, non-fulfilment of physical activities in school laboratories)
- ***New risk - Price increase*** – high price of air tickets (last time tickets due to the COVID), balanced from subsistence allowance/own sources





# Education – project examples



## **Project Language Plurality: promoting small languages and their cultures**

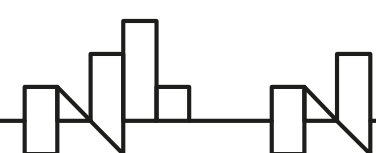
Project promoter: Charles University, Faculty of Humanities

Donor state partner: University of Bergen, Norway

Approved grant: 138 690 EUR

*The project team created innovative teaching courses for university students, a brand-new textbook of Norwegian, an educational website and a traveling exhibition. The common feature of these materials is humour and impressive graphics that catches attention of even those who have not been interested in Nordic languages yet. Thanks to all these materials, the Czech public and especially students learn not only about Norwegian, Danish, or Swedish, but also about Faroese, Greenlandic or Kven.*

*The project was awarded the European Language Label Award 2022.*





# Education – project examples



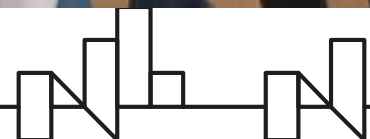
## Comparison of energy potential of Iceland and the Czech Republic

Project promoter: Technical College Jihlava

Donor state partner: Technical College Reykjavík, Iceland

Approved grant: 99 993 EUR

*This project connected two secondary schools of technical field the Czech Republic and Iceland. They devoted their first joint project to the highly topical issue of energy, its future and impact on the environment. The schools organised two exchanges of their pupils and teachers who got an opportunity to visit different types of power stations (thermal, nuclear, hydroelectric or geothermal) and discuss the topic with academics, politicians and other renowned experts. The project also based a new partnership between the schools.*

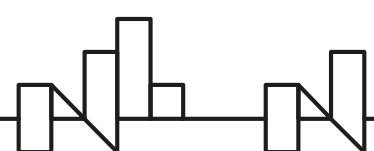




# Health (1)

## Predefined projects

- **PDP1** (MoH – TripleP - Positive Parenting Programme) – project under implementation, in the second call in total 11 centres for implementation of the Triple P programme were chosen and contracts were signed, 32 trained providers of intervention (at least 2 trained Triple P experts in every selected centre), centres started the interventions
- **PDP2** (National Institute of Public Health) - under implementation – Guidelines for antibiotic prescription are ready and published on the NIPH's web page, an analysis of prescription practice in cooperation with doctors was started and two online seminars were held for cooperating doctors. Project's campaign won Gold medal in the IMC Czech Awards 2022 competition for the most successful marketing campaign, second phase of campaign was launched on 18 Nov 22 – *Antibiotics loosing power and are endangered spices* [https://www.youtube.com/watch?v=ouQ\\_VzgJKrg](https://www.youtube.com/watch?v=ouQ_VzgJKrg)
- **PDP3** – Patient HUB – the HUB functioning is ongoing (educational activities, meetings) take place in HUB mainly online (the physical use of the premises is lower than expected), all indicators are almost fulfilled, personal changes in the team during autumn – regular meetings with PO





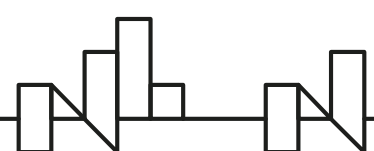
## Health (2)

### **CALLS**

- **Open calls** – all 15 selected projects within Open Calls 1 and 2 under implementation. 13 projects are focused on mental health of children, 2 projects aim in prevention of communicable and non-communicable diseases. Projects started in 1Q 2021 and will last till 2023/or maximum April 2024. Until now no risks have arisen, all projects are running according to schedule.
- **SGSs (SGS1** - mental health of children and adolescents, **SGS2** - prevention measures targeting dementia and **SGS3** – support of patient organizations) - in total 24 selected projects and all of them are under implementation and will complete realization till April 2024.

### **RISKS**

- ***Insufficient personal capacity of the Ministry of Health to administer PDP – NFP and PO closely monitors the personal situation at the Ministry (personal changes, hiring of new employees)***





# Health – project example

## Project: Saste Roma - Improving Health in Excluded Localities

Project realized by St. Anne's University Hospital Brno

Project grant: 588 295 EUR

The aim of project is the development and implementation of tools aimed at strengthening the prevention of specific communicable and non-communicable diseases in the Roma community in the Czech Republic. The project creates online audio-visual educational platform that should provide school-children but also adult population with the most important information about early detection of the disease and about correct response.

*Brochure  
about stroke*

## Cévní mozková příhoda



**NEBOLI MRTVICE**

**PORAŽKA**

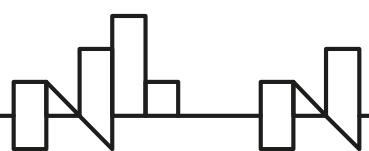
*E porážka hin nasvařipen anglal savo kamas sigo te kerel vareso anglal o manuš kana les hin porážka.*

**PŘÍBĚH PANA DESIDERA**

**Dostal mrtvici.  
Manželka mu  
zachránila život.**

str. 4

*Prevention day in Brno*







# Health – project example

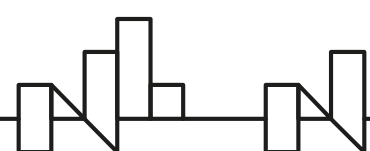
## **Project: Identification of traumatized children and stopping domestic violence**

Project is realized by Thomayer University Hospital in partnership with Alternative til Vold.

Project aim in creation and implementation of methodology for early detection of violence / abuse / neglect committed in children in close relationships and implement an individualized treatment and therapy program for children and parents that supports parental competences and good relationships. After the pilot phase in the hospital, the programme will be transferred to at least seven other cooperating schools and kindergartens. During the implementation of the project, 300 children will be screened for identification of violence / trauma and 100 of these children and 60 of their parents will be provided with targeted individualized therapies.



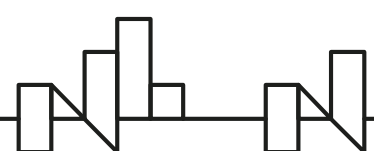
*Elementary school in the hospital before and after reconstruction*



## Culture (1)

### **PDP** (Roma memorial in Lety)

- regular monthly meetings with all stakeholders (since September 2021)
- project in implementation, first monitoring report approved
- start of demolition works in 06/2022, will be finished till the end of 2022
- tender procedure for the memorial and visitor's centre – deadline till 2 Dec 22 (deadline was extended based on the large number of additional questions)
- start of building works planned **1Q/2023**
- opening of the Memorial and Visitor's centre is planned in **08/2023** (the winning proposal from the landscape-architectural competition consists of simple construction modifications and works)
- necessary financial means for the demolition part, PDP and the second phase will be secured by state budget (Ministry of Culture) – delay in official approval by the Ministry of Culture
- end of project 4/2024

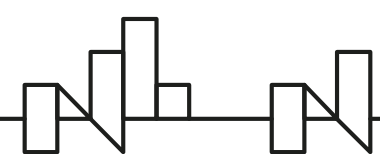


# 👑 Culture (2)

## PDP (Roma memorial in Lety)



Actual status of demolition works



# 👑 Culture (3)

- 7 closed calls with **114 projects in total**

**First round calls** - ACC1, CA1, CB1, CH1 (64 projects)

ACC1 – 10 projects (5 finished)

CA1 – 26 projects (4 finished)

CB1 – 12 projects (5 finished)

CH1 – 16 projects

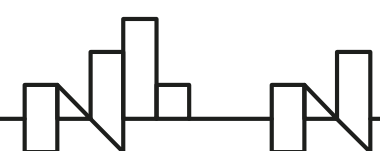
**Second round calls** - CA2, CB2, CH2 (50 projects)

Start of project activities and implementation in summer 2022, first monitoring reports.

CA2 – 21

CB2 – 14

CH2 – 15





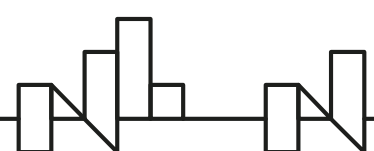
## Culture (4)

### Risks

***Insufficient political will and support of the PDP, operational risks related to the PDP*** – NFP organise regular meetings with PO and promoter and Ministry of Culture to discuss actual problems within the implementation, intervention from Norwegian side will be beneficial

***Increased prices of construction materials, unavailability of construction workers and high inflation and energy crises in Europe (inflation rate in the CR more than 15%)*** – NFP closely monitor and discuss with PO and promoters increased prices and related technical amendments of construction works needed in projects

***Delay in building works within projects – possible extension of project implementation period beyond April 2024 – 3 projects from CH1 call (repeated tenders due to the high price of construction works, stopped works due to the high level of project cofinancing)*** – NFP closely monitor and discuss with PO and promoters technical changes in the project within the project scope



# Culture – project examples

## Centre of Dialogue – Rescue and Rehabilitation of Arnold Villa

Project promoter: Brno City Museum

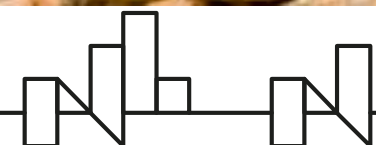
Project partners: National Museum of Art, Architecture and Design (NO); and 5 partners from the Czech Republic

Grant: 1 498 054 EUR (total eligible costs € 4 568 359)

The aim of the project is to rescue and revitalise the Arnold Villa for cultural and educational purposes.

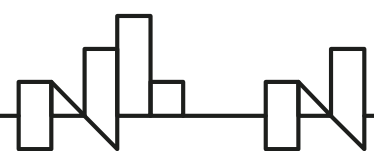


Former kindergarten



# Culture – project examples

**Centre of  
Dialogue –  
Rescue and  
Rehabilitation  
of Arnold Villa**



# Culture – project examples

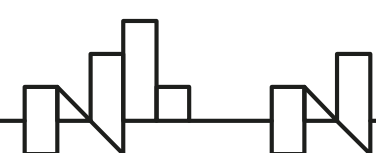
## **Education in Theatre: support and advancement of Theatre Audience Development in Czech Republic**

Project promoter: Association of Theatre Educators

Project partners: 5 czech partners (National Theatre, National Moravian-Silesian Theatre, Association of Professional Theatres in the Czech Republic and Theatre Faculty at Janáček Academy of Music and Performing Arts in Brno)

Grant: 49 622 EUR

The project aims to create professional background for the Czech Association of Independent Theatres (AND ČR) and benefits both existing (and future) theatre lecturers and the professional public, as well as professional theatres.

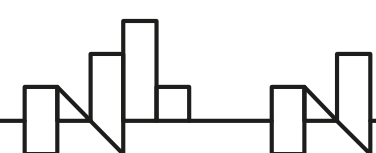
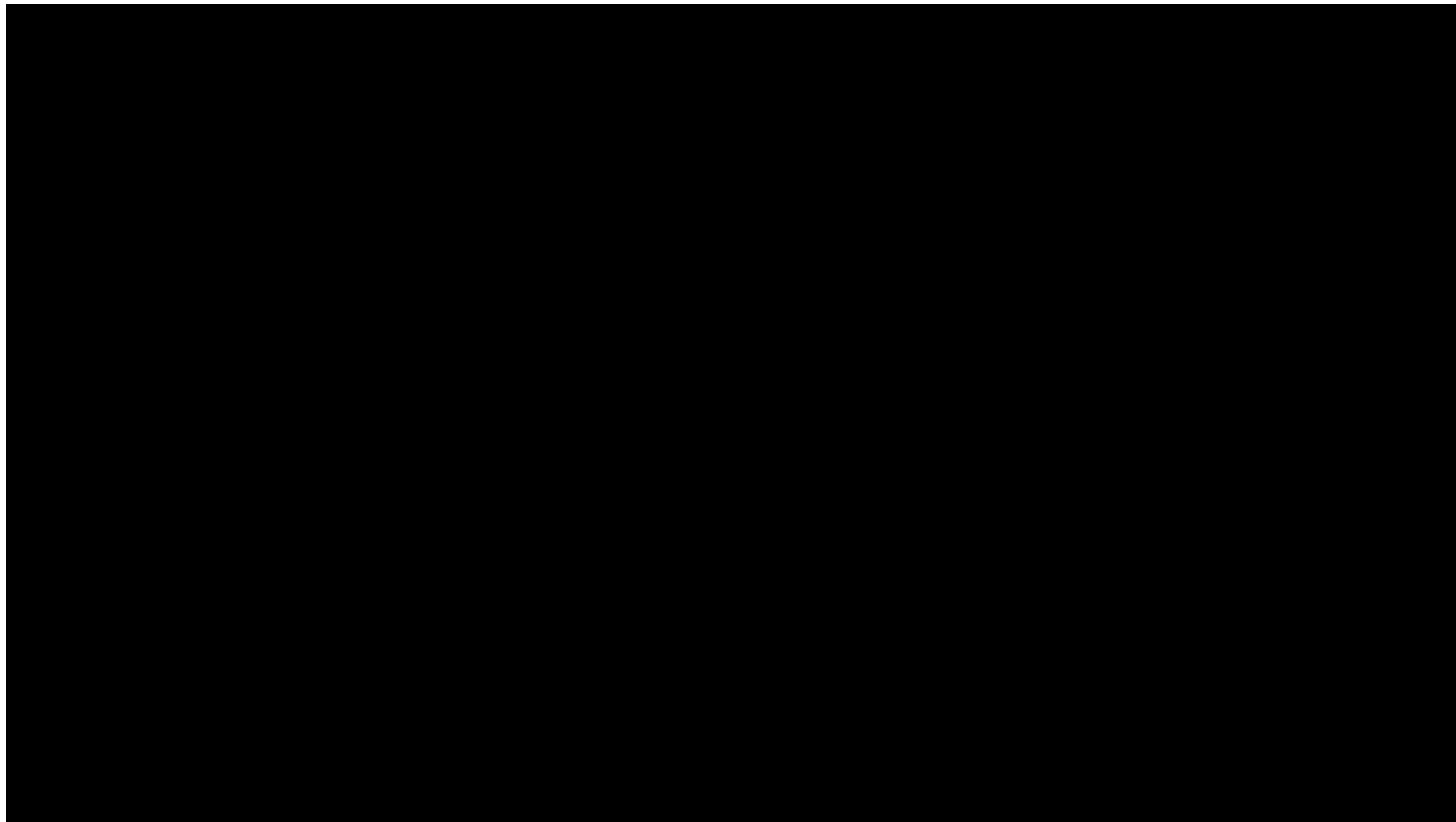






# Culture – project examples

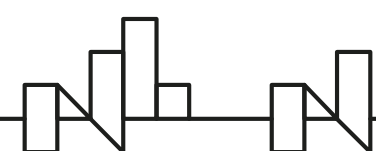
**Education in  
Theatre: support  
and advancement  
of  
Theatre Audience  
Development in  
Czech Republic**





## Good Governance (1)

- **PDP1** (MoI) – under implementation (public procurement for big data provided by mobile operators finished and service provider contracted, test database for verification of data usability provided and respective stakeholders meetings realized, analysis of the movements and distribution of the population in time will be prepared by the end of 2022).
- **PDP2** (MoI) – project under implementation with OECD. Core group was set up and the first draft Inception Report prepared. OECD policy experts realized two Fact-finding missions in the CR, interviews and Public Governance Review (PGR) data collection. The first PGR draft was presented within the Sounding – Board Mission in the CR in Nov 2022. The final draft shall be then sent to OECD (Public Governance Committee) for comments. This activity including the promotion shall be completed by spring 2023. Providers of the subsequent trainings were selected and two pilot trainings were realized.
- **PDP3** (MoF) – under implementation - Knowledge acquirement and best practise collection from other European countries and Impartial expert assessment of public finance management system and control finished (five analyses elaborated), foreign visits in state administration was realized in 5 countries, international conference was organized in September 2022, public consultations are ongoing (16 planned in total, 600 participants expected), initial draft law to be prepared by June 2023.





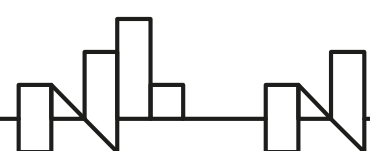
## Good Governance (2)

**PDP4** (MoI-PP) – The Project Promoter purchased both pieces of specialized analytical software for virtual currency tracing (Chainalysis, Elliptic), additional IT equipment for education was approved by the FMO, Asset Recovery Office meetings and NOCA’s specialized trainings are continuously organized.

**PDP5** (MoJ) – The Project Promoter has completed procurements for “Conflicts of interest – comparative studies, brochures and training methodologies” and “Whistleblowing protection – comparative studies and brochures”. The project was extended to October 2023. Respective activities affected by Covid restrictions have been postponed to 2023 (such as international conferences).

### CALL:

**SGS** – call was closed in October 2021 with 6 received applications, 5 applications were discussed by the Selection Committee (in February 2022) and all of them were recommended for financing, 4 projects started implementation in spring/summer 2022 and one selected project withdrew from the grant.

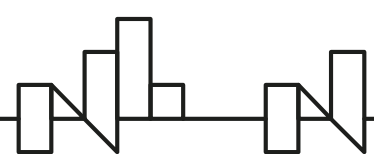




## Good Governance (3)

### RISKS

***Savings are not calculated in time: impossible reallocation of savings within programmes. Due to external factors (mainly Covid-19) projects are running within extended deadlines, savings are known later than presumed; there is no **absorption capacity***** - Implementation of PDPs is closely monitored by the PO/NFP and Project Promoters are encouraged to report on their savings including their utilisation or reallocation to other programmes





# Good Governance – project example

**Project:** Improvement of preconditions for decentralisation and availability of public administration in the territory (PDP “Big data”)

**Promoter:** Ministry of Interior of the Czech Republic

**DPP:** Vestlandsforskning (Western Norway Research Institute)

Norges teknisk-naturvitenskapelige universitet  
(Norwegian University of Science and Technology)

Noroff Education AS (Noroff Education AS)

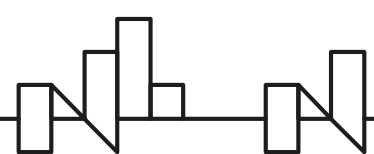
**Grant:** 1.350.000 EUR

The goal of the project is to reflect needs of the citizens in the localisation of public services. Spatial patterns of population movement are tracked, which will help to define proper settings of public services and their distribution in the territory.

According to the analysis of daily commuting streams of inhabitants based on the purchased data, various models of the distribution of public services will be suggested.



*Primary commuting targets of each municipality of the country. Presented are links with "almost" everyday frequency*

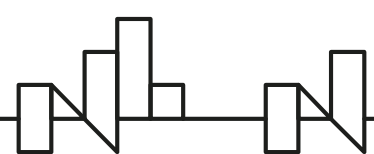
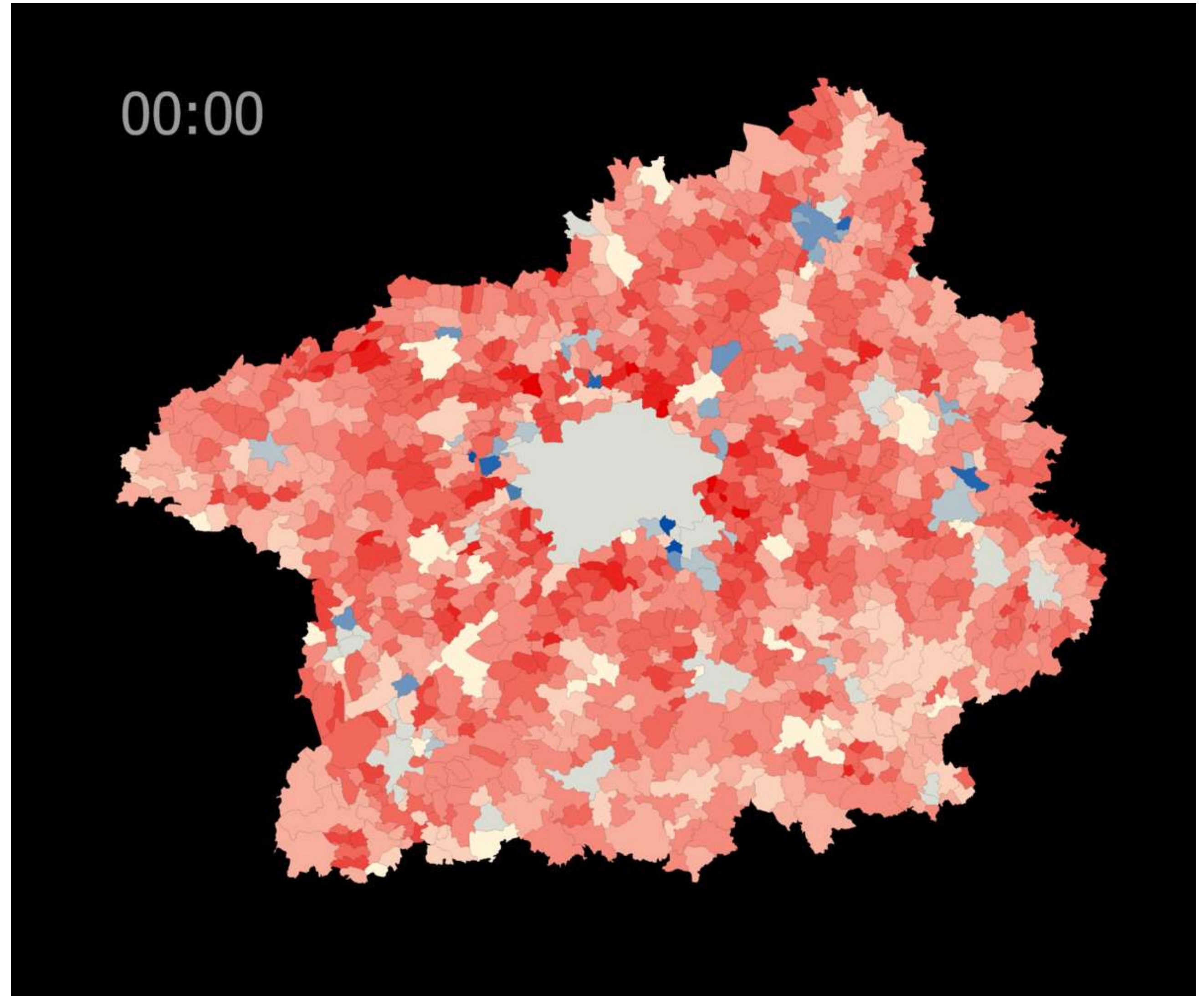




# Good Governance – project example

**Project: Improvement of preconditions for decentralisation and availability of public administration in the territory (PDP “Big data”)**

*shows the daily mobility rhythms in Prague and Central Bohemian region. Changes in the attendance of the people during 24 hours.*



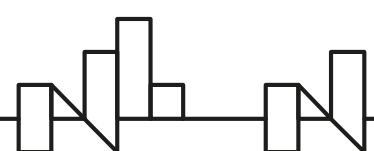
# Environment (1)

## **CALLS**

- 7 closed calls, 2 ongoing calls and 1 planned call, 132 selected projects

### **Calls under implementation:**

- **OC1 – Rago (research projects on protection of ecosystems and biodiversity)** – 15 selected projects under implementation - initial phase
- **OC2a – Tromso (air quality monitoring at regional or local level)** – 6 projects under implementation
- **OC3a Ålesund (quality of water)** - PO received 3 grant applications, 3 projects were selected in November 22, low number of applications due to a very limited range of potential applicants – savings are used for other calls.
- **OC3b –Trondheim (Protection of water quality in the CR and reduction of surface water pollution by micropollutants)** – 7 applications selected, 6 projects under implementation – initial phase, 1 project withdraw from grant
- **OC4a – Bergen (selected nature-related measures setting out the approach to climate change-related problems)** – 9 projects are under implementation



## Environment (2)

### **Calls under implementation:**

**SGS1 – Rondane (Promotion of biodiversity through the protection of endangered HABITATS), SGS3 – Oslo (Development of adaptation strategies), SGS4 – Reine (Information and educational activities in environmental protection)** – in total 92 SGS projects selected/approved, 66 SGS projects are under implementation, 25 projects are finished

### **Calls ongoing**

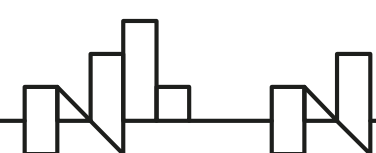
**OC2b + OC4b – Stavanger (air pollution + climate change)** - announced on 4 November 2022 with deadline on 4 January 2023

### **Calls planned:**

**SGS2 – Svalbard** - will be announced on 9 December 2022 with deadline on 9 February 2023

### **RISKS**

***Delay in the programme implementation due to its complexity (many calls) and short period for project implementation /absorption capacity of programme*** – The NFP will regularly monitor the implementation process of the programme and will communicate with the PO about the calls and utilisation of savings for other calls or reallocation unspent funds to other programmes





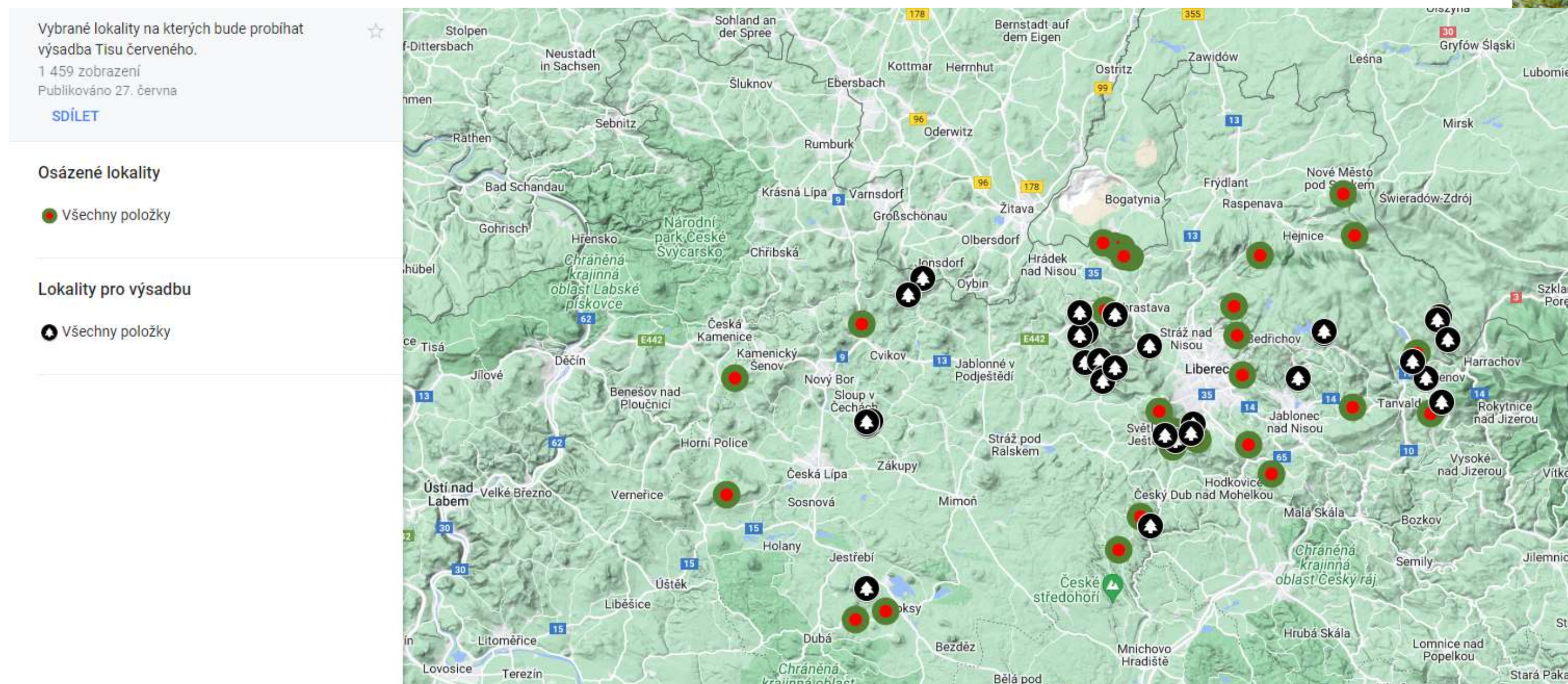
# Environment – project examples

**Project: Support for the occurrence of red yew in the Liberec region**

**Promoter: Čmelák - Společnost přátel přírody z.s.**

**Call: SGS-1 Rondane**

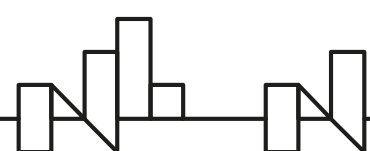
The aim of the project is to support a specially protected, highly endangered species of woody plant - yew (*taxus baccata*) - by planting yew seedlings, mapping the condition of yew, completing the database, preparing an expert study and raising public awareness.



*Map of yew planting*



*Volunteers in yew planting*



# Environment – project examples

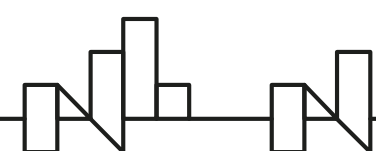
**Project: Planeta Praha - Wild Prague**

**Promoter:** PRODUKCE RADIM PROCHÁZKA s.r.o. (production company)

**Grant: 49 846 EUR (total cost of documentary film 770 000 EUR)**

The aim of the project is to increase the awareness of professionals and the general public about innovative knowledge and approaches in nature conservation and projects aimed at nature conservation, and especially biodiversity through popularization works, especially feature films and books, and related educational activities. The public will be given new knowledge that will contribute to improving society's relationship with the environment and its protection.

**Film Trailer:** [PLANETA PRAHA oficiální trailer on Vimeo](#)





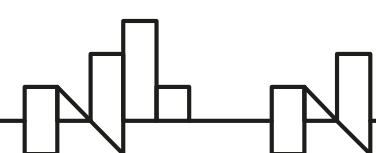
# Human rights (1)

**PDP1 (Research Institute for Labour and Social Affairs)** – under implementation according to plan – first data collection within the sample survey of the Roma population was implemented (1549 questionnaires were collected), analysis of the data collected as part of the first sample survey of the Roma population in the CR has been underway, set of more than 70 selected indicators of the socio-economic situation was evaluated, public presentation of the selected results took place in Oct 2022.

**PDP2 (Centre of Roma and Sinti in Prague)** - under implementation

**Reconstruction of the villa** – within the second tender procedure for construction works (announced in February 2022) just one bid was submitted with a higher price than budgeted in the project. The total difference was EUR 1 million, in order to ensure the project purpose EUR 0,6 mil was needed. The Project promoter cancelled the tender procedure on 30 Sep 2022 based on the recommendation of the MoC - tender was not financially secured in line with the Czech law. The additional funds should be secured by the MoC from the state budget from savings within the demolition part of project Lety u Písku. Tender will be launched with higher budget in Jan 2023 – tight time schedule to finish all building works till April 2024.

The Museum realizes soft activities (three exhibitions, educational activities for pupils and students, activities for the public) outside the Centre, two workshops with Norwegian partner took place.

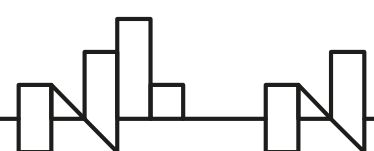




## Human rights (2)

**PDP3 (Public Defender of Rights)** – under implementation – project promoter elaborated and published several new materials with recommendations in the area of human rights and published several educational videos presenting topics such as e.g. the work of the Ombudsman's Office, discrimination, education, etc. primarily for children and adolescents, In June 2022, the Office held the first ever conference intended for children. Participation in the conference was won by school teams in a creative competition on the topic "How the ombudsman helps children". Four hundred pupils from 33 elementary schools and multi-year high schools from all over the CR signed up for it. The young participants discussed various topics such as children's participation in public life.

**PDP4 (Hatefree 2)** – under implementation – nationwide media campaign Hatefree Culture runs via social media, webpage, cultural events, hatefree talks, podcasts called Exteriors on Spotify and Apple; The campaign has reached almost 2 million people via social media and the website so far; Activity mediation in schools – 28 schools are supported to prevent and resolve conflicts in the area of hate speech and 1 694 people have been trained in resolving conflicts. More than 80 press agents and spokespersons have been trained on crisis communication related to human rights protection



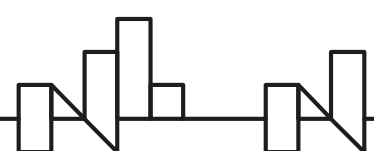


## Human rights (3)

**PDP5 (Ministry of Justice)** – under implementation - The Ministry of Justice realizes works on creation of the integrated web portal on human rights and the electronic compatibility manual for legislators, contract with supplier was signed, work started in Sep 22 and web portal will be finished in Sep 2023

**PDP6 (Judicial Academy)** – under implementation – training for tutors of e-learning courses (total of 2,315 people have already been trained), 2 children's focus groups was established to control the quality of justice.

**PDP7 (Institute of Criminology and Social Prevention)** – under implementation – Panel of Experts was created (met three times), panels were attended by experts from 8 institutions/professions from the Police of the Czech Republic, the public prosecutor's office, the legal profession, the Ministry of the Interior, the misdemeanor department of the city district and providers of programs for perpetrators of domestic violence; data collection for analysis of the existing measures applied to DGBV offenders.



# Human rights – project examples

## PDP 8 - Enhanced capacities and methodological support in prevention of domestic and gender-based violence

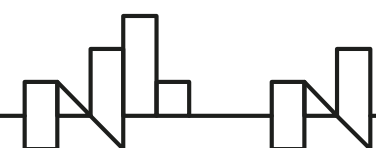
Project Promoter: The Office of the Government

Main aim: to increase the capacity of public administration to effectively combat domestic and gender-based violence; improve prevention of sexual violence among young people through education in schools; ensure further dissemination of the film "Angry Man", increase knowledge of the extent and forms of online sexism and the ability of the police to respond to new forms of sexual violence in cyberspace

Grant: 940 000 EUR

*Status – under implementation, several educational activities organized - 40 representatives of state and local administration and 20 representatives of pedagogical staff were trained. Prevention of sexual violence among children and youth, the Office of the Government held more than 200 workshops in schools in prevention of sexual violence among children and youth (4,500 pupils attended),*

**the project won the first prize within Sustainable Development Goals (SDGs) Awards in the category „Diversity, Equality, and Inclusion“ for promoting the UN’s Sustainability Development Goals**





# Human rights (4)

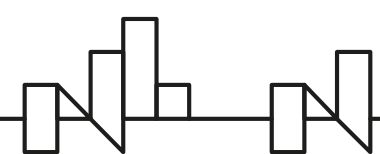
## CALLS

### Outcome 1: Enhanced inclusion and empowerment of Roma

- **OC1A (Support for Roma platforms at local and regional level)** – all 7 projects under implementation (since August 2021)
- **OC1B (Capacity building of Roma advisors)** – 3 all projects are under implementation (since July 2021)
- **OC2 (Creation of motivational leisure time programmes and extracurricular activities for Roma children)** - All 10 projects are under implementation (since January 2022)

- **Meeting of projects for Roma inclusion (8 Nov 2022)**

55 participants – PO, all project promoters, members of Roma community, representatives of FRA, Norwegian embassy, Governmental office





# Human rights – project examples

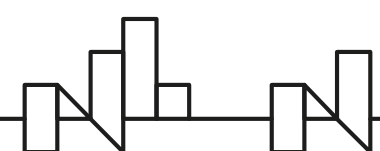
## Project Libuše 2024

Project Promoter: My Litvínov, z.s.

Main aim: to improve the situation of Roma and other residents in Janov residential area, their involvement in solving local and own problems and harmonization of neighborhood relations.

Grant: 200 966 EUR

<http://www.my-litvinov.cz/vila-libuse/>







# Human rights (5)

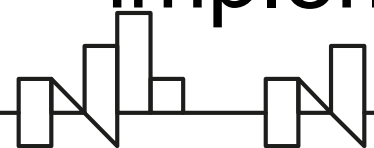
## CALLS

### **Outcome 2: Increased support for and competence on human rights**

**SGSA (Support of research, raising awareness and improving national implementation of human rights standards)** - All 9 projects are under implementation (since December 2021)

### **Outcome 3: Strengthened capacity of the system for preventing and combatting domestic and gender-based violence**

- **OC3 (Establishing new specialized services for victims of gender-based violence)** – All projects are under implementation (since November 2021)
- **SGSB (The capacity building of intervention centres)** – call closed on 12 April 2022, 9 applications submitted, 4 projects selected, 2 projects under implementation since the beginning of November 2022, remaining 2 project starting from 1 January 2023
- **SGSC (Awareness raising campaigns on domestic and gender-based violence)** – call closed on 15 March 2022, 18 applications submitted, 12 projects selected, all projects are under implementation (since the beginning of October 2022)
- **SGSD Increasing the capacity of organisations providing interventions for violent offenders)** – call closed on 2 February 2022, 6 applications submitted, 3 projects selected, all projects are under implementation (since the beginning of September 2022)

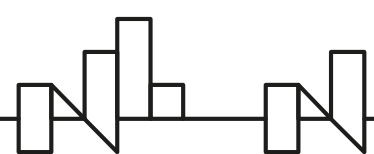




# Human rights (6)

## **RISKS**

***Increased price of real estate and building materials (PDP2, call 1A, 3) – NFP closely monitor and discuss with PO and promoters increased prices and related technical amendments of construction works needed in projects, delay in building works within projects – risk of completion projects after deadline in April 2024***





# Human rights – project examples

## **ROSALIN Centre for comprehensive crisis support to victims of domestic and gender based violence**

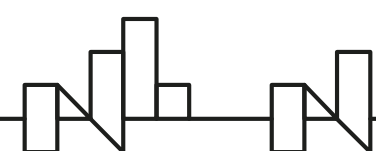
Project Promoter: ROSA - centrum pro ženy, z.s.

Main aim: establishment of a crisis centre for victims of domestic and gender based violence (operates non-stop, provides professional social counselling, legal and psychological assistance, 2 flats with 14 crisis beds for highly endangered victims from all over the CR), a free crisis line for victims and development of SOS buttons for high risk victims

Grant: 500 000 EUR

<https://www.youtube.com/watch?v=ECVNwCI10Og>

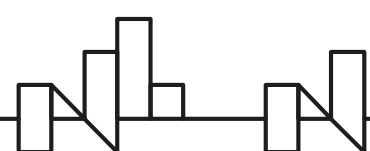
*ceremonial opening of the second flat*





# Justice (1)

- **PDP 1 (MoJ)** - under implementation – 4 syllabuses and manuals for common education elaborated, common education is ongoing partly online (more than 600 participants attended), first bilateral trips were in autumn 2022.
- **PDP2 (Prisoner Service)** - under implementation – reconstruction of space for programmes ongoing, postponed bilateral activities realized or started - job shadowing in Norway realised, manuals updated, pilot Motivator programme to be started at the end of 2022, Programmes for drug addicts and Pappa programme - professional staff training ongoing (including Norwegian partner), work on manuals ongoing, pilot phases started in Sep 22 or to be started at the beginning of 2023





## Justice (2)

- **PDP3 (Back to Life)**

Project promoter - Probation and Mediation Service

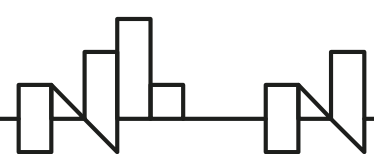
Project partner - The Norwegian Correctional Service – Buskerud half way house and probation office, Prison Service CR

Probation house – reconstruction finished, methodology for working with clients finished, spreading of information (NGOs, Prison Service, judiciary, town, employers), recruitment of staff, pilot operation planned since January 2023

Programme centres – new centre in Prague, altogether 5 centres in operation, education of staff ongoing (including Norwegian partner) more than 600 clients



*Ceremonial opening with Director of Probation and Mediation Service, Deputy Minister of Justice and Norwegian ambassador*





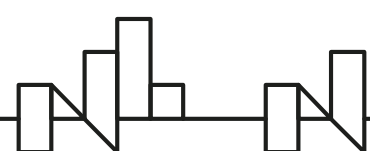
## Justice (3)

### CALLS:

- **OC (Professional care for imprisoned drug users and its continuity after release)** – 1 under implementation since December 2021 - setting up of rules and procedures among all partners (NGOs and prisons), preparation of methodological procedures for application of case management and training of case managers and starting selection of inmates and work with them.
- **SGS (Support of reintegration of persons conditionally released and released from prison)** – 4 projects under implementation (started from November 21) - preparation of manuals and syllabuses, selection and training of mentors, selection of inmates and start to work with them.

### RISKS

- ***Delay of bilateral activities and key activities due to the restriction and safety measurements to stop spreading of COVID-19 epidemic (PDP1, PDP2, PDP3, OC, SGS)*** – activities only partly online, risk of restrictions in realization of bilateral activities in the future
- ***Personal capacities of employees dealing with inmates (high fluctuation of staff in PDP3)*** – NFP closely monitor and discuss with PO and promoter risks not to fulfil all activities within Probation house and programming centres.





# Justice – project examples

## Project To Freedom with a Mentor

Promoter: Civic Association Centre of Promoting entrepreneurship Prague

Grant: 190 188 EUR

Project addresses the lack of care for people in and after prison who, for various reasons, do not reintegrate back into society after release from prison and more than 60% of them reoffend.

The change will be in the effective social assistance and individual and comprehensive counselling of persons leaving the prison environment, using close cooperation and collaboration between the mentor and prison staff.



Workshop for inmates

**Reintegrační program = správná volba pro návrat do společnosti**

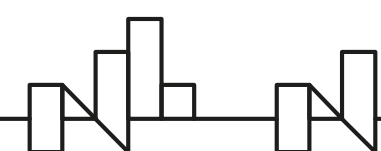
Norway grants

Co dál se svým životem?

NEZAPOJÍM SE DO PROJEKTU	ZAPOJÍM SE DO PROJEKTU
Ležím na kavalci a zírám do stropu.	Chci se změnit a opravdu se snažím.
Občas něco udělám, abych měl kávu.	Vím, kde jsem udělal chybu a jak ji neopakovat.
Vím, co si venku užiji.	Nebojím se spolupráce s neziskovkou, řeším bydlení, dluhy a práci.
Táhnou se za mnou hříchy minulosti.	Mám mentora vedle sebe. A taky mám dobrou práci.
Už jsem zase na šikmé ploše.	Spokojený rodinný život.
Je ze mě troška, nic nemám.	Jsem vážený muž.

Centrum podpory podnikání Praha, o.p.s.  
sídlo a fakturační adresa  
K Náhonu 987/6  
198 00 Praha 9  
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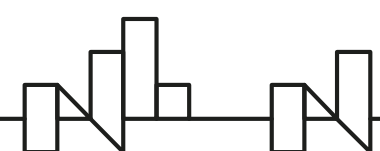


## Home Affairs (1)

**PPD1** (PP) – under implementation, complex educational project - number of activities are already done in person and - if possible - in the premises of the Ministry of Interior, other premises are repeatedly tendered (cause delay), savings used to train more participants (to realise additional training and/or to purchase more pieces of equipment), planned to organize trainings in the training centre in Kutná Hora

**PDP2** (PP) – under implementation – construction works continue, the total price is very significantly co-financed from the national resources, in June 2022 one of the three suppliers (not financed from the Norwegian resources) withdraw from the contract (company bankrupt). The remaining two suppliers, however, depend on works to be provided by the bankrupted company. Project Promoter has to promptly find one new supplier, in 1Q 2023 will open new tender for the works (remaining part for 600 000 EUR). One of current supplier will secure the construction site before winter break as additional works. The priority is building with educational premises for 100 participants, that will be open first to ensure part of trainings from PDP1, planned in July 2023. The process is under close supervision by the NFP.

**PDP3** (PP) – under implementation (trainings, IT training, developments of IS), realization is smooth and in line with plans, number of tenders is under preparation (including those for the new SW for Anonymous Crisis Helpline).







## Home Affairs (2)

**Project:** Cooperation between national Police, international entities and territorial self-government

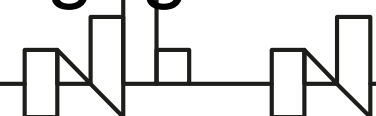
**Project Promoter:** Police Presidium of the Czech Republic

**Project partners from donor states:** Oslo Police District, Crime Prevention Department, Public Order Intelligence

**Grant:** 395 934 EUR

The project will contribute to the reinforcement of information exchange and police training. Furthermore, the project will strengthen the capacity of the Czech Police to react adequately to the needs of global international police cooperation and the project will strengthen the dialogue between Police and territorial self-governments. An important part of the project are the activities of the Anti-conflict team, workshops for police psychology experts and crisis intervention specialists.

Project in line with time schedule, cooperation with municipalities – 110 pilot municipalities engaged



*The international training of the Anti-conflict team took place on the 14<sup>th</sup> September 2022 in Jaroměř in the Josefov fortress.*



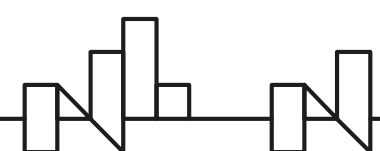
## Home Affairs (3)

### CALL:

**SGS** – all 4 projects under implementation (since January 2022)

### *RISK*

*Risk of not meeting the indicator “Capacity usage of the new training centre during the first year of operation” (in the requested level of 66%). New risk connected with PDP2 (training centre in Kutná Hora) actors – NFP closely monitor and discuss with PO and promoter the actual status of construction works and delay in the opening of the training centre. The risk should be consulted with the FMO (% of hard measures in the programme).*



# Home Affairs – project examples

**Project:** Media education through libraries

**Project Promoter:** Agora CE o.p.s.

**Project partners from the Czech Republic:** Research Library in Liberec,  
Research Library in Hradec Králové

**Grant:** 114 795 EUR

The main aim of the project is to increase the media literacy of target groups (Children, youth and seniors) and thus strengthen their ability to defend against misinformation and media threats in public space, which are necessary for life and active participation in the democratic life of society in the context of current and future media threats. The project will be implemented through a regional network in which libraries from two regions (Liberec and Hradec Králové) will be involved as partners.

*Leaflet of workshops for seniors about media, information, social networks, fake news etc.*



**MEDIÁLNÍ VZDĚLÁVÁNÍ DOSPĚLÝCH**

**Potřebujeme průvodce na cestu informačním bludištěm současnosti?**

*Informace, dezinformace, média, sociální sítě, fake news – Jak se v tom vyznat?*

Cyklus workshopů a besed, který vám pomůže vyznat se v mediální džungli. Program jednotlivých akcí najdete na [www.kvkli.cz](http://www.kvkli.cz)

**10. 11. 2022**  
**17.00–19.00**

Krajská vědecká knihovna v Liberci, Malý sál (4. patro)

Diskuse s novinářem **DAVIDEM KLIMEŠEM**, komentátorem serveru Aktuálně.cz a ČRo Plus.

Název projektu: MEDIÁLNÍ VZDĚLÁVÁNÍ PROSTŘEDNICTVÍM KNIHOVEN

**PARTNERI PROJEKTU:**

 **AGORA** CENTRAL EUROPE

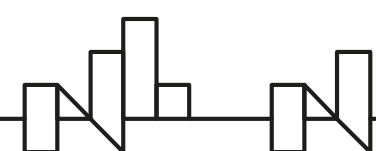
 **Norway grants**

 **MINISTERSTVO VNITRA** ČESKÉ REPUBLIKY

 **Knihovna Liberec** Library Liberec



Realizováno v rámci projektu Mediální vzdělávání prostřednictvím knihoven. Financováno z EHP/Norských fondů 2014 – 2021, program Vnitřní věci.





Iceland  
Liechtenstein  
Norway grants



Norway  
grants

**Thank you for your attention.**

PRG STATUS – cut-off 15 November 2022

PRG	PRG Allocation in EUR (without national cofi)	Programme Operator	Open calls	Current Status of OC (planned, launched, closed)	Number of selected projects/ap proved PDPs	Number of contracts issued	Number of projects under implementation	Number of completed projects	Number of final reports approved
Research	30 000 000 EUR	Technology Agency of the Czech Republic	OC - Kappa	Closed	25	25	25	0	0
Education	6 500 000 EUR	Czech National Agency for International Education and Research	OC1 – Outcome 1	Closed	7	7	0	7	5
			OC1 – Outcome 2	Closed	10	10	0	10	10
			OC1 – Outcome 3	Closed	1	1	0	1	1
			OC1 – Outcome 4	Closed	1	1	0	1	0
			OC2 – Outcome 1	Closed	9	9	6	3	0
			OC2 – Outcome 2	Closed	22	22	1	21	2
			OC2 – Outcome 3	Closed	5	5	0	5	3
			OC2 – Outcome 4	Closed	2	2	2	0	0
			OC3 – Outcome 1	Closed	14	14	13	1	0
			OC3 – Outcome 2	Closed	16	16	7	9	1
			OC3 – Outcome 3	Closed	4	4	2	2	0
			OC3 – Outcome 4	Closed	3	3	3	0	0
OC4 – Outcome 1	Closed	13	13	13	0	0			
Health	14 495 000 EUR	Ministry of Finance	OC1 – Outcome 1	Closed	13	13	13	0	0
			OC2 – Outcome 2	Closed	2	2	2	0	0
			SGS1	Closed	6	6	6	0	0
			SGS2	Closed	3	3	3	0	0
			SGS3	Closed	15	15	15	0	0
			PDP (3)	n.a.	3	3	3	0	0
Environment and Ecosystem/Climate Change	32 320 000 EUR	State Environmental Fund of the Czech Republic	OC1 - Rago	Closed	15	6	15	0	0
			OC2a - Tromso	Closed	6	6	6	0	0
			OC2b - Stavanger	Launched 4 Nov 22 (deadline 4 Jan 23)					
			OC3a - Alesund	Closed	3	0	0	0	0
			OC3b -Trondheim	Closed	7	4	6	0	0

PRG STATUS – cut-off 15 November 2022

			OC4a - Bergen	Closed	9	9	9	0	0
			OC4b - Stavanger	Launched 4 Nov 22 (deadline 4 Jan 23)					
			SGS1 - Rondane	Closed	22	22	21	1	0
			SGS2 - Svalbard	Planned (9 Dec 22 – 9 Feb 23)					
			SGS3 - Oslo	Closed	41	41	17	24	24
			SGS4 - Reine	Closed	29	28	28	0	0
Culture	29 750 000 EUR	Ministry of Finance	OC1 – CH1	Closed	16	16	16	0	0
			OC2 – CH2	Closed	15	15	15	0	0
			OC3 – CA1	Closed	26	26	22	4	0
			OC4 – CA2	Closed	21	20	21	0	0
			OC5 – ACC1	Closed	10	10	5	5	1
			OC6 – CB1	Closed	12	12	7	5	0
			OC7 – CB2	Closed	14	14	14	0	0
			PDP (1)	n.a.	1	1	1	0	0
Good governance	5 000 000 EUR	Ministry of Finance	SGS	Closed	4	4	4	0	0
			PDP (5)	n.a.	5	5	5	0	0
Human Rights, Roma Inclusion and Domestic and Gender- based Violence	19 000 000 EUR	Ministry of Finance	OC1a	Closed	7	7	7	0	0
			OC1b	Closed	3	3	3	0	0
			OC2	Closed	10	10	10	0	0
			OC3	Closed	5	5	5	0	0
			SGSa	Closed	9	9	9	0	0
			SGSb	closed,	4	0	4	0	0
			SGSc	closed,	12	8	12	0	0
			SGSd	closed,	3	3	3	0	0
PDP (8)	n.a.	8	8	8	0	0			
Home Affairs	5 000 000 EUR	Ministry of Interior	SGS	Closed	4	4	4	0	0
			PDP (4)	n.a.	4	4	4	0	0
Justice	6 000 000 EUR	Ministry of Finance	OC	Closed	1	1	1	0	0
			SGS	Closed	4	4	4	0	0
			PDP (3)	n.a.	3	3	3	0	0
x	x	x	x	x	507 projects	482 projects	403 projects	99 projects	47 projects

**PRG STATUS – cut-off 15 November 2022**

# Programmes managed by the FMO

Annual Meeting: The Czech Republic

**Eva Kløve**  
Head of Priority Sectors Unit

Programmes Department  
Financial Mechanism Office

30.11.2022



# Overview

1. The Active Citizens Fund
2. The Social Dialogue – Decent Work Programme
3. The Fund for Youth Employment
4. The Fund for Regional Cooperation



# The Active Citizens Fund

- **Fund operator:** A consortium of Open Society Fund Prague with two partners: Committee of Good Will – Olga Havel Foundation and Czech Scouting Institute
- **Eligible expenditure:** €15,250,000 (EEA Grants) including allocation from the reserve
- Good progress and very experienced Fund Operator

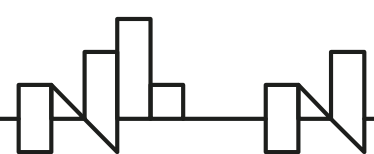
**224 projects** approved for funding from **six open calls**

22 projects (9.8%) of the projects include a donor project partner from Iceland or Norway

- High oversubscription rate: applicants have requested on average 3.2 times the available funds

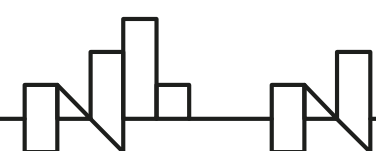
**2 PDPs progressing well:**

- “Increased youth participation in civic activities”
- “Capacity building for CSOs in advocacy work”



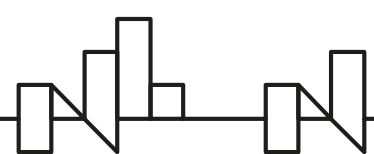
# The Active Citizens Fund

- Development of communication and cooperation between parents of Roma socially disadvantaged pupils and school (CZ-ACTIVECITIZENS-0077)
- Project promoter: Nová škola
- **Aim:** Improve communication and cooperation between the families of socially disadvantaged Roma students and the school in selected regions.
- **Results:**
  - 194 Roma parents received support from teaching assistants involved in the project, helping them cope with the demands of teaching (in-person and online)
  - A database of examples of good practices of teaching these students



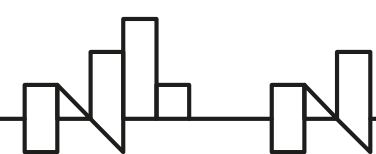
# Social Dialogue – Decent Work

- **Fund Operator:** Innovation Norway
- **Available funds for the Czech Republic:** €890,000 per MoU (Norway Grants)
- **Goal:** To strengthen tripartite cooperation between employer organisations, trade unions and public authorities and promote decent work. Decent work covers social dialogue, strengthened rights of employees, employment and social protection.
- **Status of calls and implementation:**
  - 3<sup>rd</sup> open call closed on 16 December 2021:
  - Four projects with Czech partners selected
  - We appreciate the NFP's efforts to advertise the call



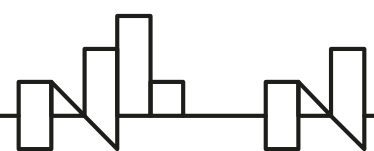
# The Fund for Youth Employment

- **Programme Grant:** €60,610,625 in total funding (no country allocation) from EEA and Norway Grants
- **Programme Operator:** The Financial Mechanism Office
- **Status of calls and implementation:**
  - 25 projects in implementation following the first open call for proposals.
  - 8 projects selected following the second call that closed in January 2021.
  - Two Czech entities are involved in the Fund for Youth Employment.



# The Fund for Regional Cooperation

- **Programme Grant:** €31,889,275 in total funding (no country allocation) from EEA and Norway Grants
- **Programme Operator:** The Financial Mechanism Office
- **One open call in 2018:**
  - Over 700 applications received.
  - 20 projects were selected by the Donors; 19 have been contracted.
  - Seven Czech entities involved (two as lead partners) in six projects.
  - Projects currently in implementation.
  - The 19 projects have almost exhausted all of the funds – no future open calls planned.



# Thank you!

[www.eeagrants.org](http://www.eeagrants.org)

Facebook, Twitter, LinkedIn, Instagram

YouTube: EEANorwayGrants

Mail: [info-fmo@efta.int](mailto:info-fmo@efta.int)



## OVERVIEW OF PROJECTS WITH THE CZECH REPUBLIC

from the Social Dialogue and Decent Work Programme, the Fund for Youth Employment and the Fund for Regional Cooperation

### Social Dialogue and Decent Work

1. **Effective social dialogue in the construction industry- challenges and opportunities (NEW).**  
The project will analyse the challenges and opportunities within the social dialogue and cooperation in the Czech construction sector and, based on the exchange of good practices and expertise with the Norwegian partner, carry out different activities to build capacity and trust to strengthen the social dialogue.
2. **Digital Trade Unionism - Possibilities and Opportunities (NEW).** This project addresses the consequences of the pandemic on the functioning of trade unions and social dialogue, and more specifically lessons learned from the 'forced' digital transformation.
3. **Increasing capacity of the trade unions in the Czech Republic (NEW).** The project will map the needs of the existing membership base in Czech trade unions through a survey, which will also address non-union members, with the aim to find the potential motivation for possible entry into trade union organisation. This information will be provided to the trade unions through workshops and publications and form a basis for trade unions to prepare campaigns and attract different groups of workers.
4. **Minimization of violence and bullying in the workplaces of Labour Offices in the Czech Republic (NEW).** The main activity of the project is the development and implementation of a strategy for eliminating violence, aggression and bullying at the internal and external level of the Labour Offices, based on an analysis of the current situation and exchange of best practice with Norwegian authorities and experts.

### Fund for Youth Employment

1. **Youth Impact.** The project supports organisations focused on enhancing youth employment and entrepreneurship to develop tailored impact evaluation strategies. The partners also focus on creating a transnational expert network to increase know-how in the field of impact evaluation, and on encouraging excellence in impact studies among young researchers.
2. **Lost Millennials - Transnational research network for the evaluation of initiatives targeting 25+ NEETs.** The project strives to contribute to the successful integration of 25+ NEETs into the labour market or education and training by increasing knowledge on the effects of employment initiatives.



## Fund for Regional Cooperation

1. **Reclaim our Civil Space! - from local to European.** The project aims at addressing the trends of democratic backsliding and shrinking civil space. The project builds on two pillars to counter this: (1) broadening the grassroots basis and constituency of civil society through mapping, training and mobilising activist groups and movements previously not involved in bigger networks, (2) linking this local level to the European by developing together the outlines of a comprehensive European civil society policy.
2. **New solutions to old problems – exchange of new type of approaches in the field of Roma integration.** The project aims to share success stories of Roma inclusion projects in the fields of education, employment, participation and combating antigypsyism with funders and state agencies to break the vicious circle of cynicism that ‘nothing can be changed’. The project will engage in a two-stream capacity-building process for Roma civil society: 1. Peer-to-peer professional capacity building of the partners by identifying 1-3 good practices per partners and supporting others in adapting them, and 2. Project management capacity building through training courses for Roma and pro-Roma NGOs.
3. **"The Portrait of a Judge" - a multi-dimensional model of competencies to be measured during the procedures of selection, evaluation and promotion of judges.** The aim of the project is to create a multi-dimensional model of competencies required of a judge, as well as an innovative measurement methodology, as established by the independent researchers in collaboration with the judiciary and civil society.
4. **TBFVnet: surveillance and research on tick-borne flaviviruses (TBFV).** The aim of the project is to create a network of associated laboratories across six different countries: Czech Republic, Russia, Slovakia, Norway, Sweden and Italy, who, as partners, develop and share common tools and protocols for the diagnosis of TBFVs.
5. **Building momentum for the long-term CCS deployment in the CEE region.** The project aims to renew the discussion on the long-term deployment of carbon capture and storage in the CEE region, leading to new policies and joint projects.
6. **COMPETENCE – Capacity building Of eMployees of municIPalitiEs for beTtEr provisioN of publiC sERvices.** The project addresses the dissatisfaction with the quality of public services delivery. It is crucial for public institutions to establish a close connection with society and quickly adapt to its new needs and requirements and prevent marginalisation and exclusion of vulnerable social groups.

# BILATERAL COOPERATION

## EEA and Norway Grants 2014-2021 Czech Republic

National Focal Point

Kutná Hora, 30 November 2022



# Update on JCBF, NFP Open calls and PDIs

## Update on JCBF

Members agreed (via email) on not organizing the 5th JCBF meeting in 2022

The JCBF members communicate all necessary matters via email. All decisions are taken by consensus – mostly assessments within the 4th Open Call, Work Plan, or Open Call/Guidelines adjustments.

The cooperation is smooth without any challenges.

### **Work Plan adjustments:**

- 1) New PDI - Support of increasing the knowledge of Czech as a foreign language for students and teachers with Ukrainian citizenship
- 2) 4th Open Call – increase of allocation

## 4th Open call

Launched 28 April 2022

The original allocation 400 000 EUR increased by 100 000 EUR in September 2022

The NFP suspended the receipt of grant applications in September 2022 due to the insufficient allocation and high demand of the applicant.

The JCBF debates the further increase of the Call's allocation by an additional 200 000 EUR. (46 000 GG BA + 48 766 savings + 105 234 BF)

## 4th Open call

**33** grant applications **submitted** (requested grants in total 613 174 EUR);

**27** grant applications **approved** in total:

- 9 grants awarded to NGOs
- 11 to universities;
- 2 to private companies;
- 2 to public research institutions; and
- 3 municipality/regional authority and their organizations.

**4 rejected** (3 refused for different reasons, 1 withdrawn).

**2 in process** (1 JCBF assessment, 1 additional clarification)

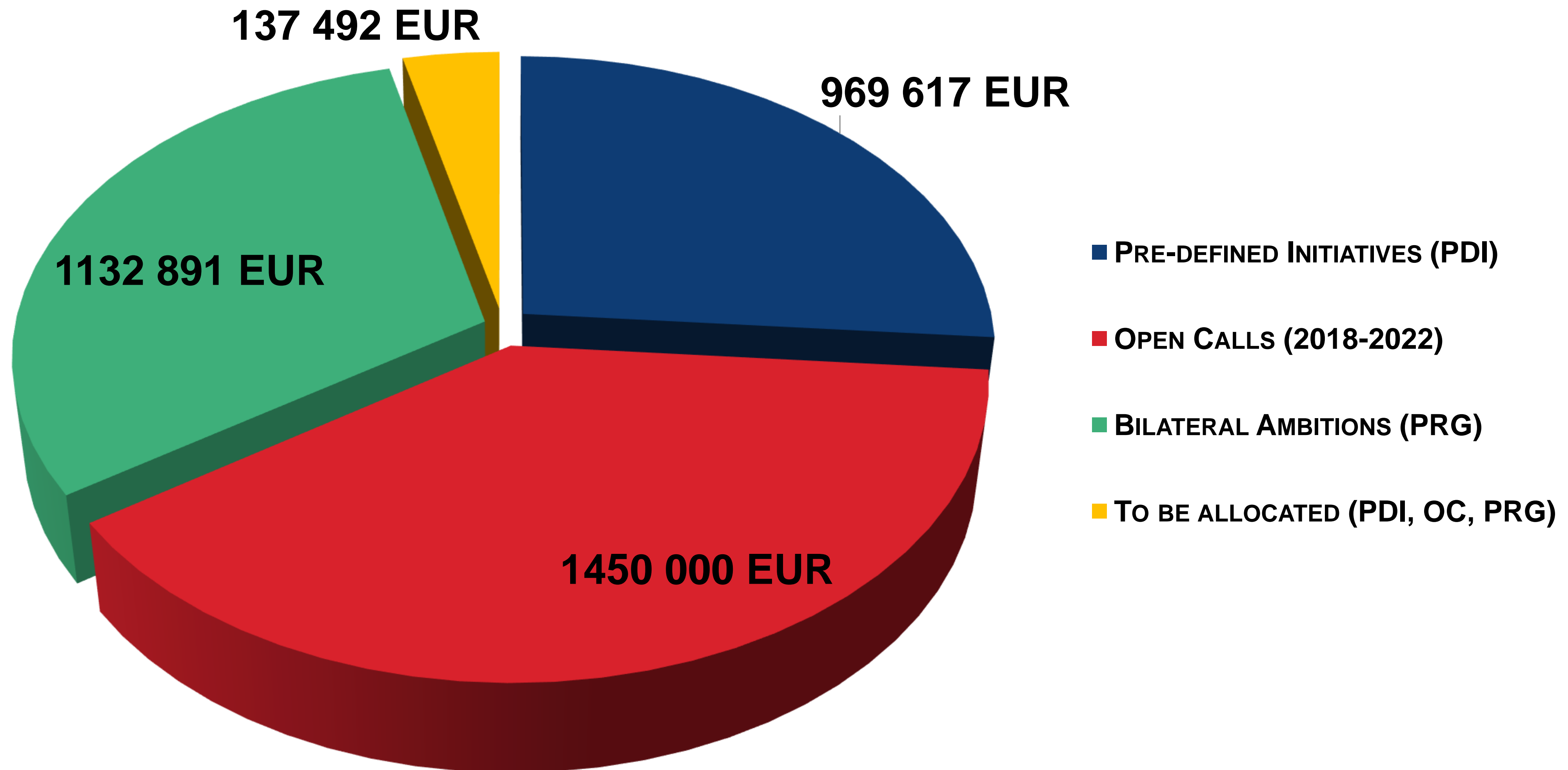
average grant: 16 565 EUR (405 015 CZK)

maximum grant amount was set to 20 000 EUR (489 000 CZK)

## Overview of pre-defined initiatives

- 1) **Traumatic parts of national history – 12 107 EUR** - completed in 2018
- 2) **CZ-LI School Exchange – in total 112 308 EUR**, for 7 annual school exchanges
  - took place in 2018 and 2019 – 3 grant applications completed, total 32 654 EUR
  - cancelled in 2020 and in 2021 due to Covid-19 restrictions
  - 2022 – 2 applications granted (24 664 EUR + 28 488 EUR) and granted in total 85 806 EUR.
- 3) **CZ-LI Commission of Historians – in total 85 118 EUR**,
  - 2 initiatives completed in 2020 (total grant 85 806 EUR)
  - The Liechtensteins in Czechoslovakia and Central European Legal Science - 2022 granted 53 947 EUR
- 4) **Gender Pay Gap – 14 741 EUR**
  - completed in 2020
- 5) **My Father's Story – 26 121 EUR**
  - in realization
- 6) **Modern technologies Iceland-CR – 19 222 EUR**
  - Grant Application not submitted yet, postponed to 2023
- 7) **Support of increasing the knowledge of Czech as a foreign language for students and teachers with Ukrainian citizenship – 700 000 EUR**

## Overview of BF allocation (3 690 000 EUR in total)





**Thank you for your attention!**



# BILATERAL COOPERATION

## EEA and Norway Grants 2014-2021 Czech Republic

National Focal Point – Hana Jeřábková

Kutná Hora, 30 November 2022



## Overview of running open-call initiatives

Open Call	Approved	Running	Completed
1st Open Call	all 17 completed		
2nd Open Call	22	5	17
3rd Open Call	26	17	9
4th Open Call	so far 27	27*	0
<b>TOTAL</b>	<b>75</b>	<b>49</b>	<b>26</b>

\* 3 implementation contracts are being prepared

## NFP Open call statistics

	3rd open call	4th open call
average grant	415'642 CZK (ca 15'384 EUR)	387'741 CZK (ca 15'859 EUR*)
average advance payment	383'353 CZK (ca 14'189 EUR) 92%	318'773 CZK (ca 13'038 EUR) 82%
advance payment requested for	16 out of 26 grant applications	20 out of 27 grant applications

\* the open call course 24,45 CZK/EUR was used

maximum grant amount was set to 20'000 EUR

## Bilateral initiative – „Climategeddon“

implemented by: ERA Production

allocation: 457'638 CZK (17'708 EUR)

The initiative brought together Czech and Norwegian authors and film professionals as well as climate experts

### Outputs:

- 6 interviews with Norwegian experts published weekly in the Deník Referendum
- 6 interviews with norwegian scientists and experts

teaser: <https://www.youtube.com/watch?v=NdmTygsOVeY>  
6 min

Deník Referendum DR

Rozhovor s aktivistkou: Ten pocit, kdy zjistíte, že dospělí nemají ve všem pravdu  
Ivo Bystřičan

Seriál Klimageddon pokračuje rozhovorem s norskou ekologickou aktivistkou. Naše země má osmdesát poboček po celém Norsku. Nechybíme u žádné ekologické kauzy. Politici proto nemůžou jen tak ignorovat, říká Therese Hugstmyr Woieová.



Deník Referendum DR

Rozhovor s Danuší Nerudovou: Lidi už víc danit nelze, korporace ano  
Ivo Bystřičan

Seriál Klimageddon uzavírá rozhovor s rektorkou Mendelovy univerzity, podle níž se v období, kdy se láme ekonomická teorie. Potřebujeme takovou, která bude reflektovat možnosti naší planety a zahodí viru v neomezený růst.



## **BILATERAL COOPERATION WITHIN PROGRAMMES**

**= Bilateral ambitions (BA) - managed by the POs**  
**- allocation: 1'132'891 EUR**

### **BA Research:**

- In 2022 no major progress in disbursement.
- Programme Operator plans to organize, in collaboration with the DPP the Research Council of Norway, the Programme Committee and other POs of Research Programmes, a “thematic-cross-country-conference” in the Spring 2023.

### **BA Good Governance:**

- no progress in disbursement – the Programme Operator discuss possible reallocation of the financial resources with CoE and NFP

## **BA Justice:**

- so far 11 initiatives approved and implemented (recently e.g. exchange knowledge between open prisons Bastoy and Jiřice; Participation at the International Prison Radio conference in Oslo; Participation at the International Conference Correctional Services World Wide)
- BA is highly appreciated and both Czech entities and the DPP are proactive in planning of joint activities
- due to high interest, the increase of the BA allocation was discussed at the latest Cooperation Committee meeting

## **BA Culture:**

- 1 predefined initiative “Adaptation Models in Culture” is under implementation since April 2022, with completion date in 2024 (15‘899 EUR in total)
- the initiative is implemented in cooperation between the Czech programme partner IDU and the Norwegian partner

## BA Human Rights:

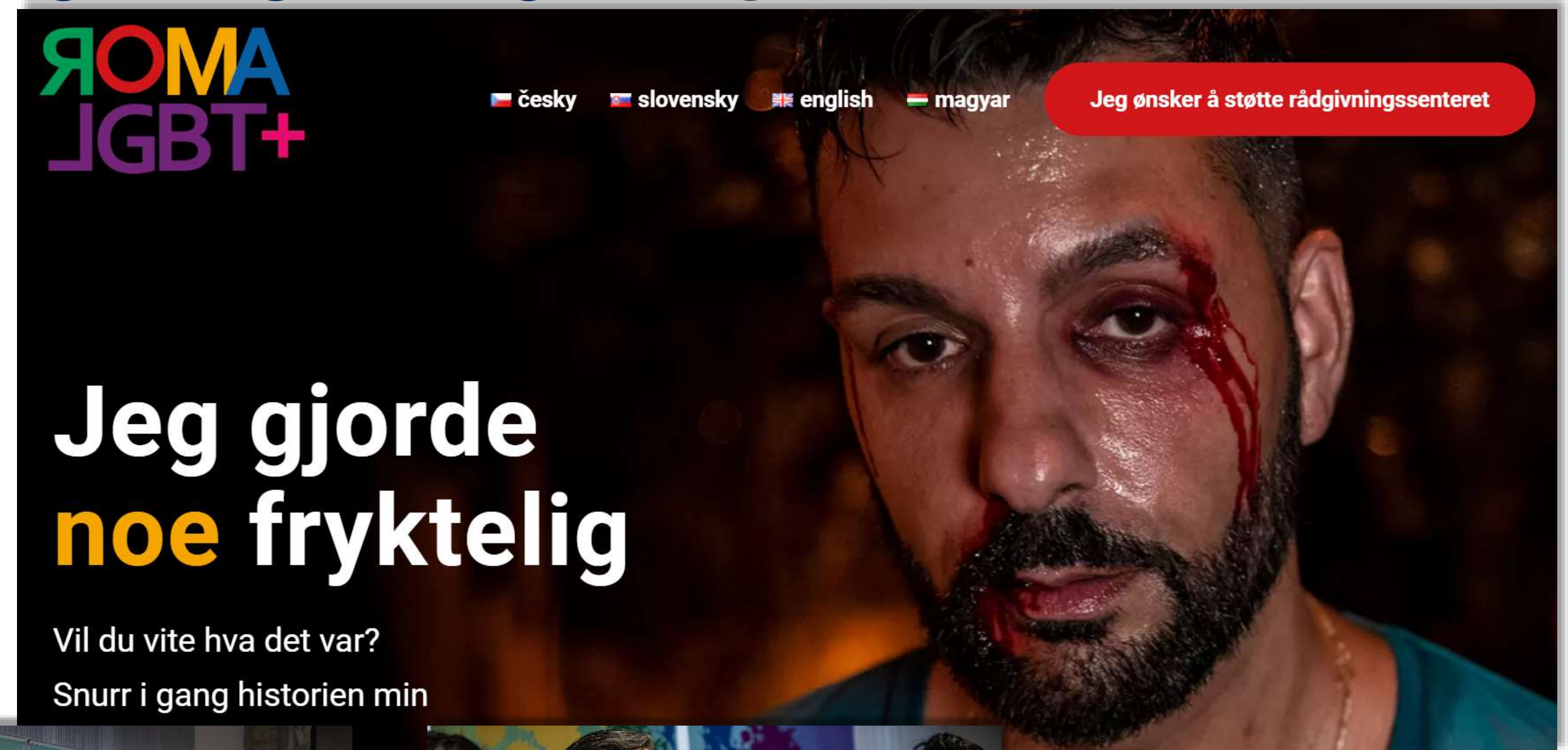
- 1 initiative in preparation
- lastly implemented initiative „**MAKE ROMA LGBT+ MORE VISIBLE**“  
implemented by: ARA Art  
allocation: 491'179 CZK (18'535 EUR)

### Outputs:

- landing page in Norwegian
- video in 6 minutes length

<https://www.udelaljssemhroznouv.ec.cz/en/i-did-a-terrible-thing/>

- releases in social media
- roundtable in Norway
- international Roma LGBT+ conference in Prague





## **BA Home Affairs:**

- 2 initiatives under implementation: „Sharing good practice in state police cooperation with local authorities" "Development of knowledge in the field of forensic expertise and new methods of investigation" .
- Programme Operator leads discussions with Czech Police for cooperation with Norwegian Police in possible initiative called Hate crime (if agreed by both partners, possible Expression of interest might be submitted for increasing the BA allocation)

## **BA Education:**

- disbursement of the postponed initiative (participation of the Programme Operator's representatives in PO/DPP/NFP meetings organized by the DPP) took place in 2022
- another initiative (study visit to Liechtenstein for 14 representatives of Czech regional authorities with the VET agenda) realized for September 2022

## **BA Health:**

- 1 initiative realized in September 2022 (2nd Network Meeting for Children's and Adolescents' Health), no other disbursement is planned

## BA Environment:

- final reports within initiatives have been evaluated (final eligibility date 31 August 2022)

initiative „**Building partnership and knowledge base towards sustainable use of underground in cities**”

implemented by: Czech Geological Survey  
allocation: 9'120 EUR (237'108 CZK)

### Outputs:

- two international webinars
- popularizing animated video, in 5 languages, describing advantages of geology in urban planning and advantages of cooperation between geological surveys and cities

length 2'49“

<https://www.youtube.com/watch?v=AGDQN1Zv9fk>

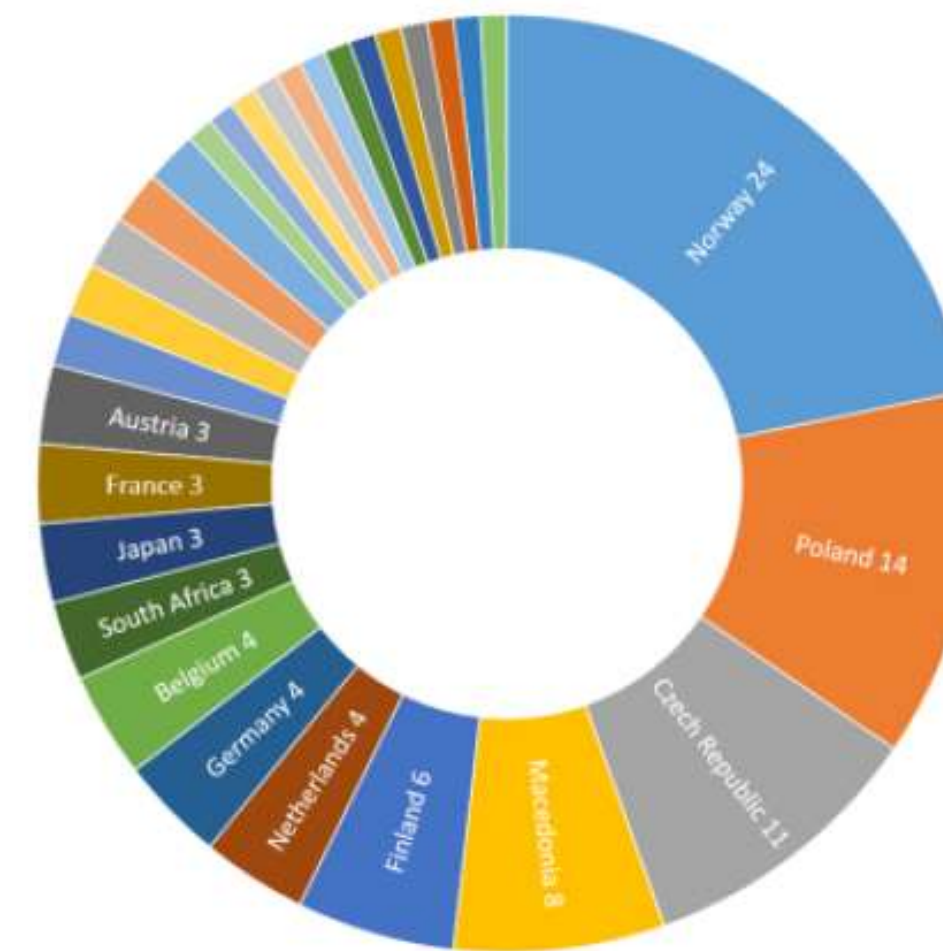
### REPORT

### URBAN GEOLOGY WEBINAR



### COUNTRIES BREAKDOWN

- |   |         |             |   |                |
|---|---------|-------------|---|----------------|
| 1 | Brasil  | New Zealand | 2 | Denmark        |
|   | Egypt   | Philippines |   | Italy          |
|   | Greece  | Romania     |   | Switzerland    |
|   | Hungary | Serbia      |   | United Kingdom |
|   | Ireland | Spain       |   | United States  |
|   | Latvia  | Turkey      |   |                |
|   | Namibia |             |   |                |



### MUNICIPALITIES REACHED

- Bergen, Norway
- Johannesburg, South Africa
- Liberec, Czech Republic
- Manisa, Turkey
- Odense, Denmark
- Oslo, Norway
- Resen, North Macedonia
- Rotterdam, Netherlands
- Trondheim, Norway
- Vienna, Austria

### GEOLOGICAL SURVEYS REACHED



\* Brasil, Japan, New Zealand, South Africa

**Thank you for your attention!**



Iceland  
Liechtenstein  
Norway grants



Norway grants

# Publicity activities

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09/2021-11/2022





# Overview of publicity activities

## AIMED AT:

- **contact with general public**
  - **project promotion on web and social media**
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# Europe Day



As usual, Europe Day is celebrated on 9 May. An open air festival with an interesting programme, embassy presentations, performances by artists, discussions and workshops on topical issues. EEA&N Grants together with the Norwegian Embassy has been part of the event since 2018. The State Environmental Fund this year.

Activities: quizzes, competition, promotional items.

# Colours of Ostrava



Presentation at the stand at Colours of Ostrava Festival. The stand was divided into 4 zones, where each of the programmes prepared interesting activities for the public. The NFP together with the Norwegian Embassy provided general information of EEA and Norway Grants. An interesting activity was the joint competition with the European Commission representation who had their presentation right next. Average attendance of the stand was 2 000 people per day, the competition was attended by 1 400 people.



## Open Day at the Ministry of Finance



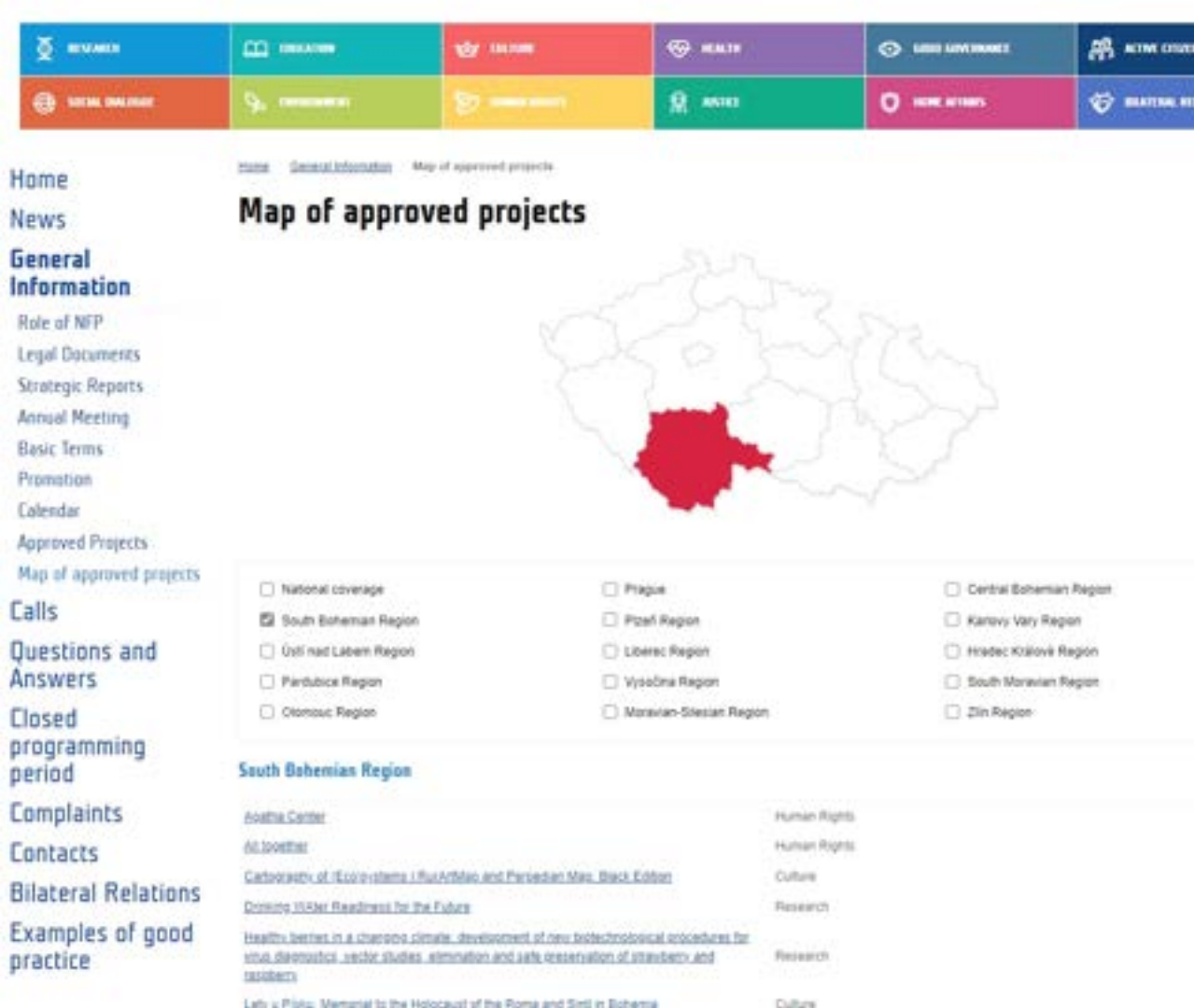
For the fifth time in its history, the Ministry of Finance building opened to the public on 28 September 2022 as part of Czech Statehood Day. Guided tours of the building gave a view behind the scenes of the Ministry of Finance and the interesting premises of the former convent of the Barefoot Carmelite nuns. An accompanying programme was prepared and the EEA and Norway Grants also had a stand with a quiz and promotional items.

## Conference on the implementation of the EEA and Norway Grants



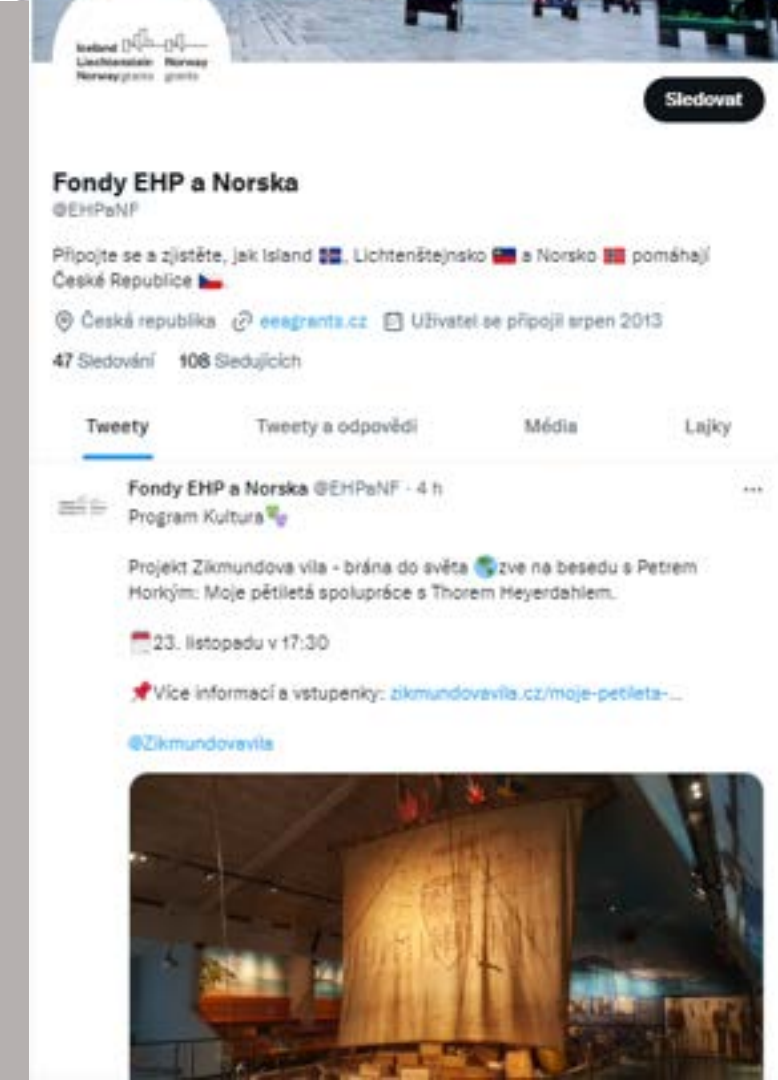
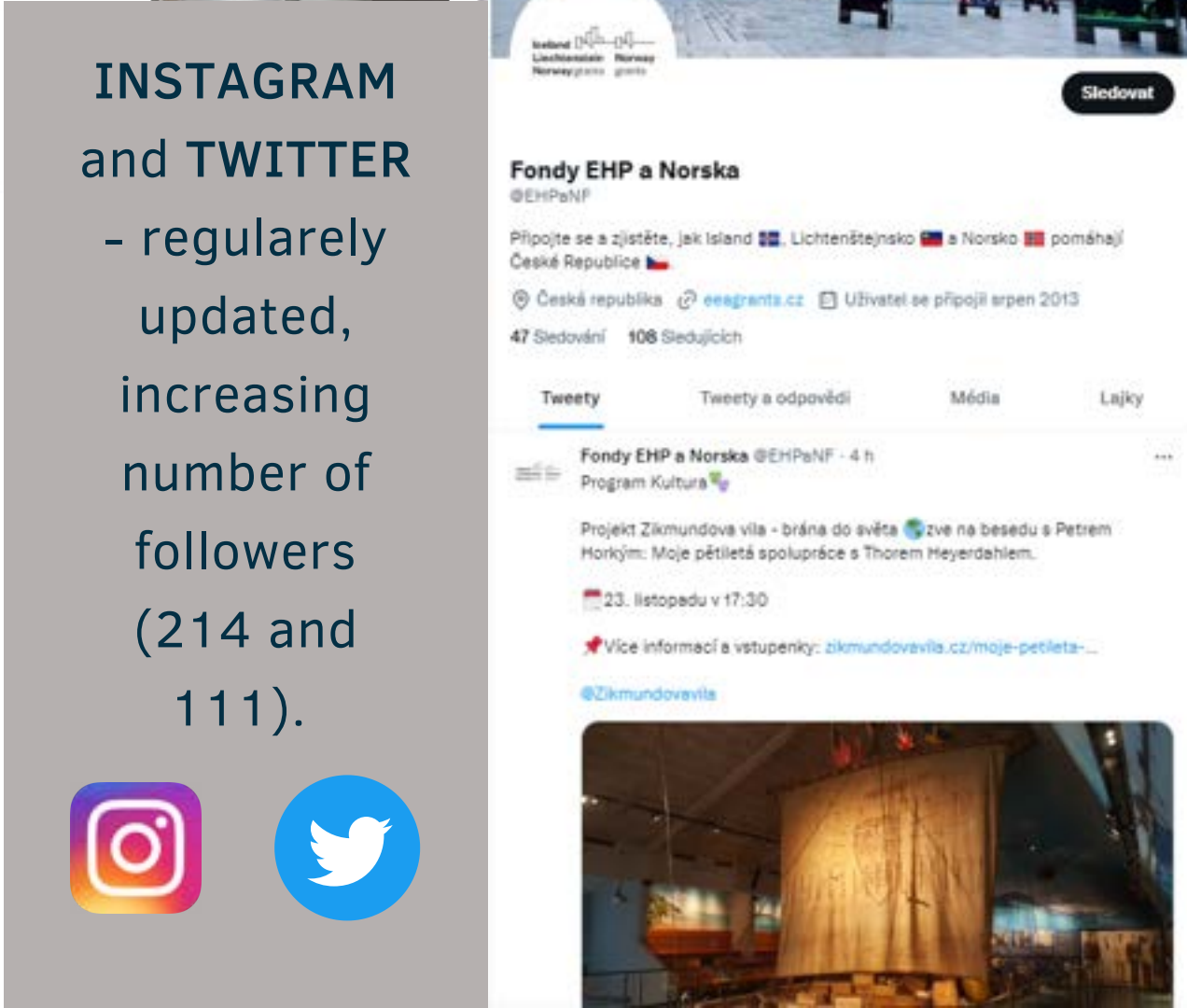
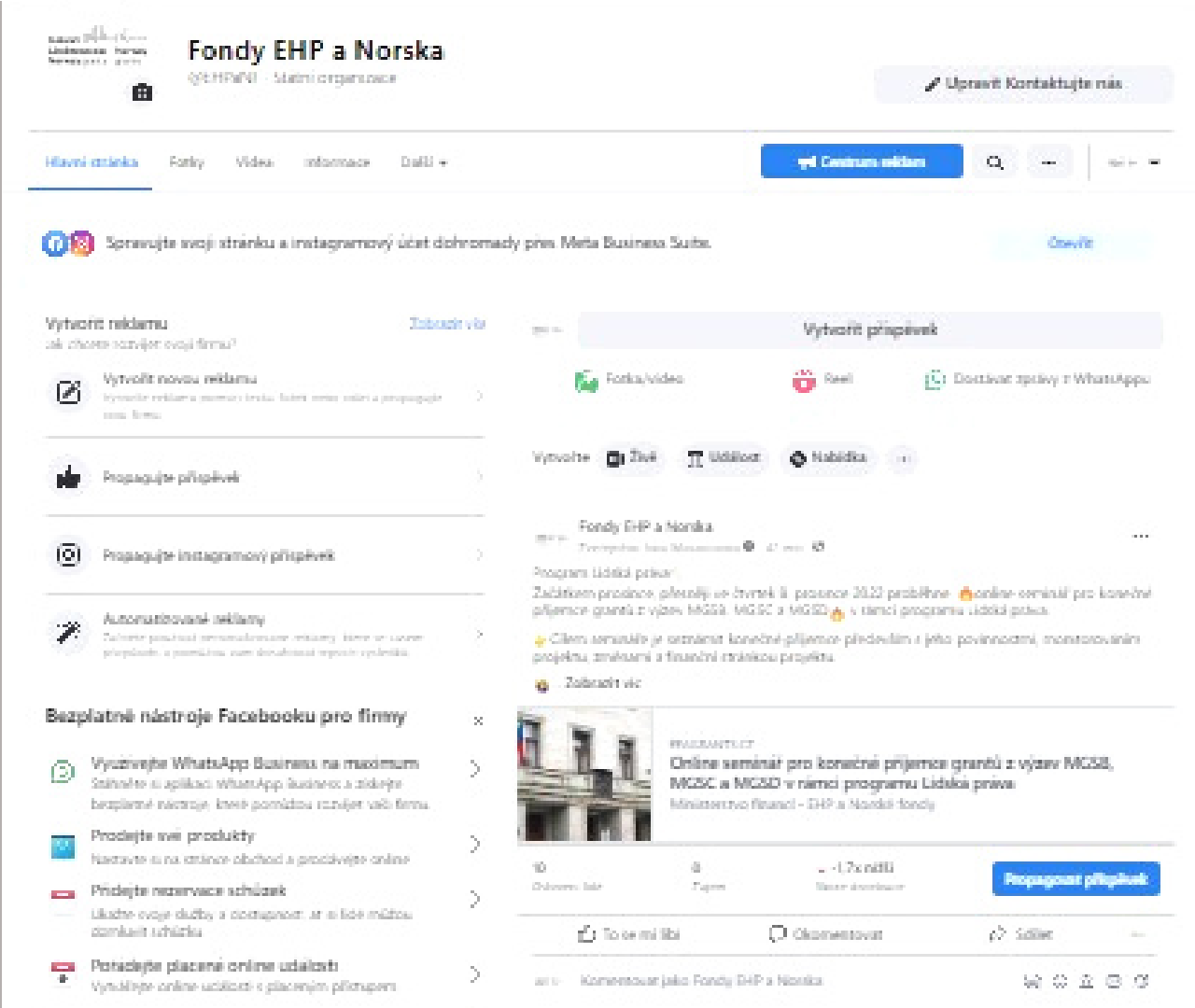
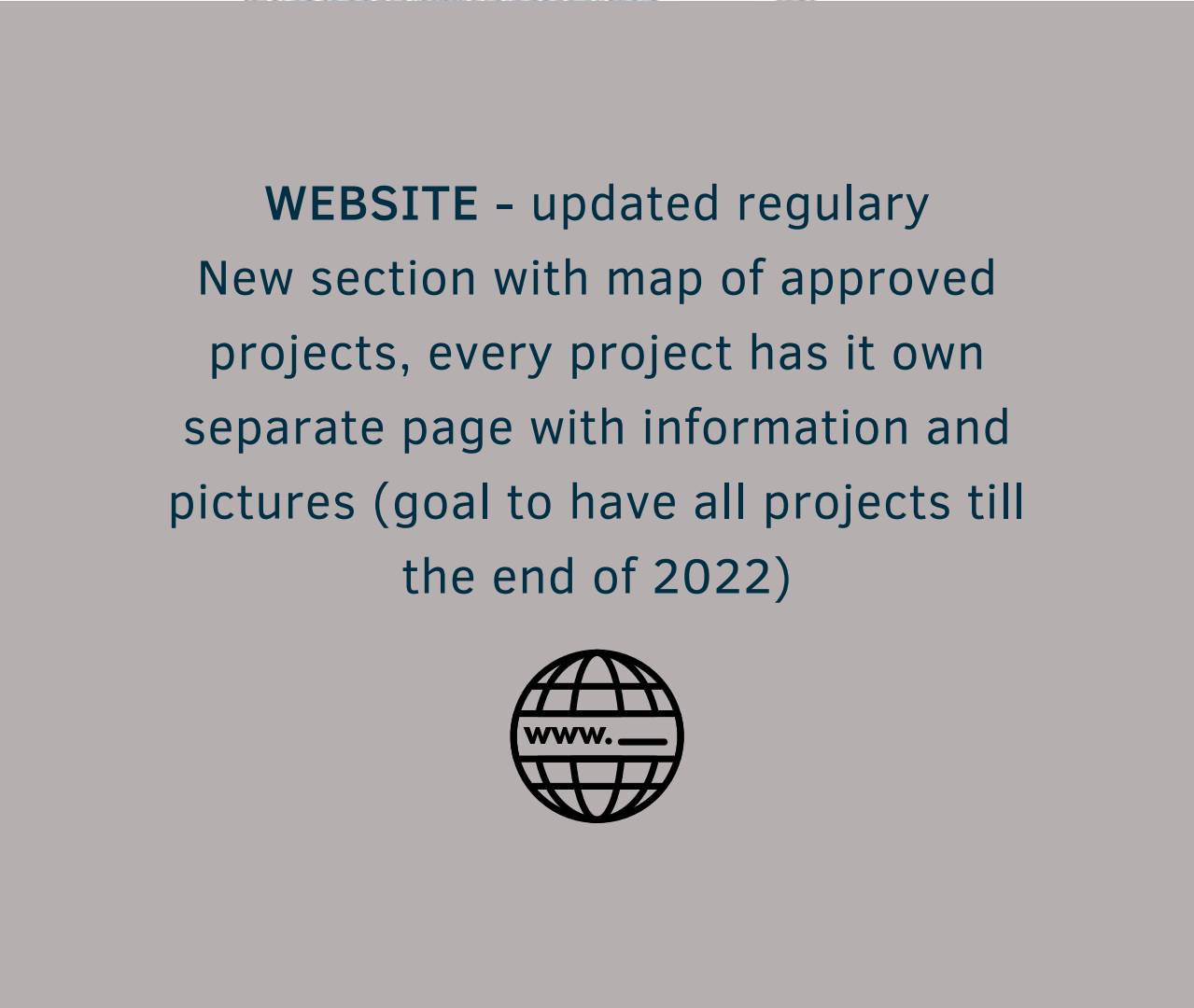
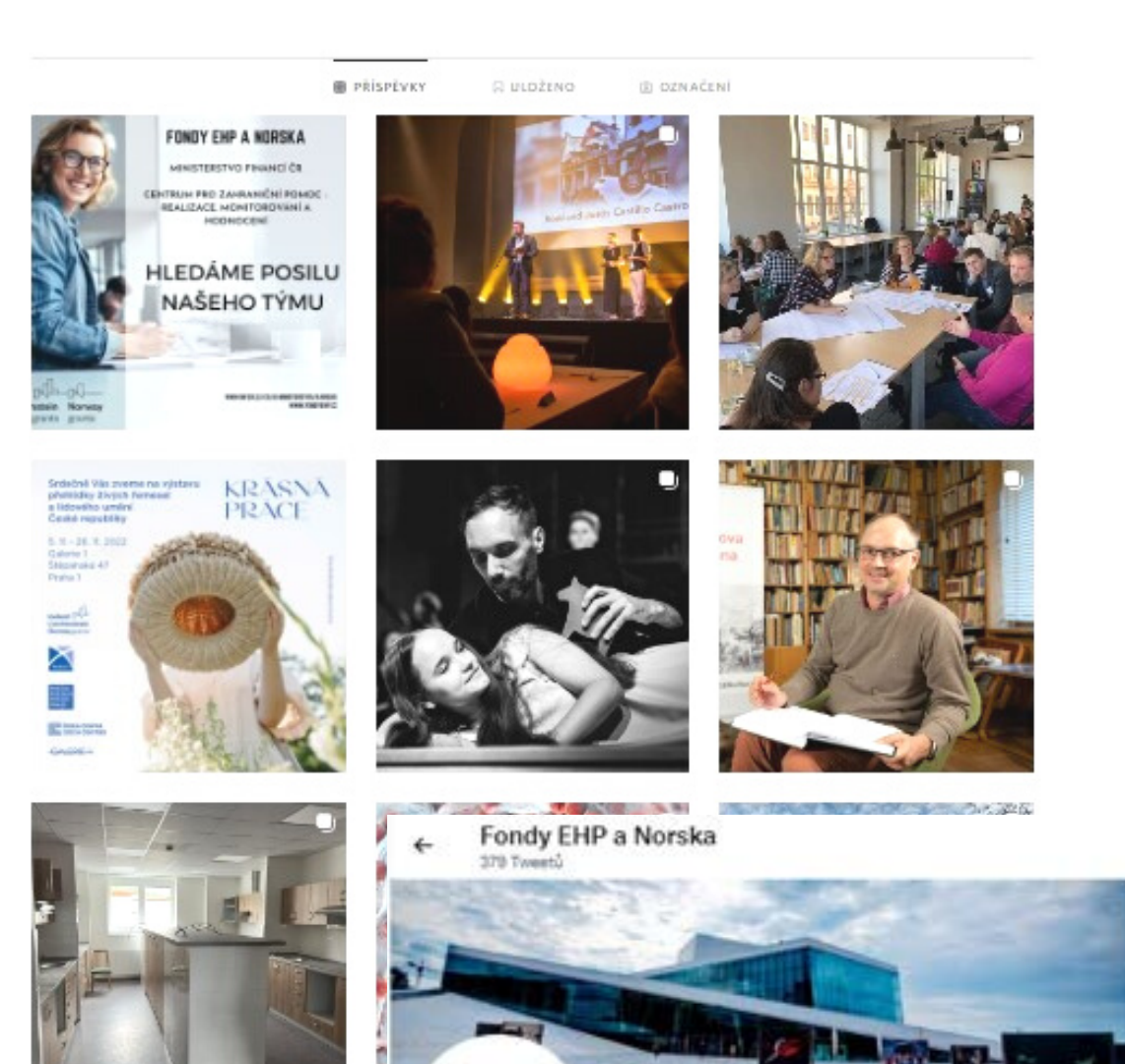
The was not only focused on a general summary of the implementation status, but was a reflection of the concrete results of the implementation of the EEA and Norway Grants in the Czech Republic. The projects presented at the conference undoubtedly demonstrate the diversity of priority areas supported by the EEA and Norway Grants. They reflect examples of good practice towards programmes.





FACEBOOK - from 8-10 posts per week, regularly updated with information about projects, programmes. With the PO prepare thematic campaigns and competitions.

Increasing number of followers:  
From 1 673 (in 11/2021)  
To 2 297 (in 11/2022)



# Christmas Facebook Competition



## Concept:

Realized on the EEA and Norway Grants Facebook page supported by Instagram and website. The aim was to increase traffic to the EEA and Norway Grants Facebook page. There were 2 rounds with 5 questions focused on Christmas traditions and customs in the donor countries - Norway, Iceland and Liechtenstein. In two weeks (from 1 - 12 December 2021) every day from Wednesday to Sunday, one question with a Christmas theme was published.

The winners were chosen from those who answered all the questions, based on creativity and the content of the answers. Each round had 3 winners who received special Nordic Christmas gift packages.

## Results:

- Each post reached an average of 4 800 users
- A total of 29,5 thousand users were reached during the competition
- Total number of responses to the questions: 596
- During the competition, the number of followers of the website increased by 4,5 % (from 1 675 followers to 1 751 followers).

# Travell with the EEA and Norway Grants

## FB and Instagram Campaing

From June to August 2022

Tips for public on interesting projects that have been financed from the EEA and Norway Grants.

The aim was to involve wide public and raise awareness about the support from the EEA and Norway Grants.

Every week we have published at least 2 tips for an interesting place, trip, event, exhibition, natural attraction.



# Publicity plans for 2023



## Project stories

Looking for interesting and successful projects, interview, photos, videos, examples of good practice and presentation on web and social media and upload to Media Library



## New opportunities

How to reach the general public  
Some ideas (e.g. festival, public transport campaign, student competition and social media competition)



## Cooperation

with the Embassy of the Kingdom of Norway, the FMO and the Programme Operators will be essential

